



CONSOLIDATED ANNUAL PERFORMANCE *and* EVALUATION REPORT

**HUD PROGRAM YEAR 2019
FISCAL YEAR 2020**

SALT LAKE CITY CORPORATION

DEPARTMENT OF COMMUNITY *and* NEIGHBORHOODS
HOUSING *and* NEIGHBORHOOD DEVELOPMENT DIVISION

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EXECUTIVE SUMMARY

Salt Lake City is committed to enriching the lives of residents and strengthening the City's neighborhoods by supporting affordable housing, economic opportunities and social service programs for low- and moderate-income households and communities.

Salt Lake City's Housing and Neighborhood Development Division (HAND) furthers this commitment through the 2015-2019 Consolidated Plan, *Growing SLC: A Five Year Housing Plan 2018-2022*, and Federal funding provided by the U.S. Department of Housing and Urban Development (HUD), allowing HAND to significantly improve the lives of all Salt Lake City residents, particularly the most vulnerable.

In accordance with the Federal Regulations 24 CFR Part 570, the Consolidated Annual Performance and Evaluation Report (CAPER) for the period of July 1, 2019 through June 30, 2020 was prepared for Salt Lake City Corporation. The CAPER describes the activities undertaken during this time period for funding from HUD under the Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), Home Investment Partnership (HOME), and Housing Opportunities for Persons With HIV/AIDS (HOPWA) Programs. The projects, activities and accomplishments described in the CAPER principally benefit low and low-moderate income residents of the City. The funding has been targeted to neighborhoods where there is a high percentage of low and low-moderate income residents. The following is the overall program narrative based on the 2015-2019 Consolidated Plan and associated Annual Action Plans. This is the CAPER for the fifth and final year of the 2015-2019 Consolidated Plan.

2019-2020 FUNDS AVAILABLE

GRANT	FUNDING AVAILABLE
Community Development Block Grant	\$3,433,958
Emergency Solutions Grant	\$299,289
HOME Investment Partnership	\$885,074
Housing Opportunities for Persons With AIDS	\$533,446
Reallocated CDBG funds from prior years & program income	\$400,000
Reallocated ESG funds from prior years	\$24,349
Reallocated HOME funds from prior years & program income	\$700,000
Reallocated HOPWA from prior years	\$77,676
Total	\$6,353,792

CR-05 ASSESSMENT OF GOALS AND OBJECTIVES – 91.520(a), 91.520(g)

Progress Salt Lake City has made in carrying out its strategic plan and action plan. (91.520(a))

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The priorities and goals as outlined in Salt Lake City's 2015-2019 Consolidated Plan served as the foundation for program year 2019-2020 projects and activities. The Consolidated Plan encourages capacity in neighborhoods with concentrated poverty and supports at-risk populations by promoting goals that increase access to housing, education, health, transportation and economic development. The overarching priorities and goals addressed during the 2019-2020 program year are as follows:

- **Housing:** Provide housing options for all economic and demographic segments of Salt Lake City's population while diversifying the housing stock within neighborhoods.
- **Education:** Promote educational opportunities, with focus on reducing intergenerational poverty.
- **Health:** Promote access to affordable healthcare, fresh foods, and safe living environments.
- **Transportation:** Promote accessibility and affordability of multimodal transportation.
- **Economic Development:** Expand access to economic mobility and vibrant neighborhood business nodes.

HAND continued to advance the objectives of the citywide housing master plan, *Growing SLC: A Five Year Housing Plan 2018-2022*, which provides a framework and strategy to increase both the total housing stock available in the city and the availability of affordable housing units through new development or preservation. Most notably, this plan spurred the development of four new Permanent Supportive Housing developments, three of which opened in the past year.

In 2019-2020, HAND was able to leverage Federal funding allocations through a 2018 sales tax increase to fund several City priorities including, increasing affordable housing opportunities. Service programs funded in the past year included a shared housing program for homeless individuals, funding for the City's Housing Development Trust Fund, and rent assistance programs targeted to vulnerable populations.

Salt Lake City, like all communities throughout the United States, has been greatly impacted by the Coronavirus pandemic. Since March 2020, HAND has worked closely with our community partners and sub-grantees to assist in their needs to implement precautions and safety measures to protect their staff and clients from the virus. As Salt Lake City works to understand the economic impact to our residents and communities, especially low- to moderate-income households, HAND is grateful for the opportunity to utilize waivers and administer additional HUD allocations set aside in the Coronavirus Aid, Relief and Economic Security Act (CARES Act) to respond to, and recover from the pandemic.

Comparison of the proposed vs the actual outcomes for each outcome measure submitted with the Consolidated Plan and explain, if applicable, why progress was not made toward meeting goals and objectives (91.520 (g))

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of Salt Lake City's program year goals.

Table 1- Goals and Outcomes

Goal	Category	Source	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Administration	Admin	CDBG ESG HOME HOPWA	Other	Other	\$3,742,740	\$3,999,513	107%	\$813,747	\$813,747	100%
Expand Home Ownership Opportunities	AH	CDBG HOME	Direct Financial Assistance to Homebuyers	Households Assisted	110	82	74%	63	30	48%
Improve and Expand Affordable Housing Stock	AH	CDBG	Homeowner Housing Rehabilitated	Household Housing Unit	1,325	1,377	104%	436	290	67%
Improve Infrastructure in Distressed Neighborhoods	NHCD	CDBG	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	100,000	131,312	131%	0	0	100%
Improve Infrastructure in Distressed Neighborhoods	NHCD	CDBG	Homeless Person Overnight Shelter	Persons Assisted	0	N/A	N/A	0	N/A	N/A
Improve Infrastructure in Distressed Neighborhoods	NHCD	CDBG	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	N/A	N/A	0	N/A	N/A
Improve the Quality of Public Facilities	NHSN	CDBG	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	N/A	N/A	N/A	N/A	N/A
Improve the Quality of Public Facilities	NHSN	CDBG	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	0	N/A	N/A	N/A	N/A	N/A
Improve the Quality of Public Facilities	NHSN	CDBG	Homeless Person Overnight Shelter	Persons Assisted	0	N/A	N/A	N/A	N/A	N/A
Improve the Quality of Public Facilities	NHSN	CDBG	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	N/A	N/A	N/A	N/A	N/A
Provide Day-to-Day Services for the Homeless	H	CDBG ESG	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	15,000	7,057	51%	3,000	596	20%
Provide Day-to-Day Services for the Homeless	H	CDBG ESG	Homeless Person Overnight Shelter	Persons Assisted	0	N/A	N/A	0	N/A	N/A
Provide Day-to-Day Services for the Homeless	H	CDBG ESG	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	N/A	N/A	0	N/A	N/A
Provide Housing & Services for Persons w/ HIV/AIDS	AH H NHSN	HOPWA	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	375	390	104%	75	135	180%
Provide Housing & Services for Persons w/ HIV/AIDS	AH H NHSN	HOPWA	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	150	233	155%	30	60	200%
Provide Housing & Services for Persons w/ HIV/AIDS	AH H NHSN	HOPWA	Homelessness Prevention	Persons Assisted	200	331	165%	25	49	196%
Provide Housing for Homeless/at Risk of Homeless	H	HOME ESG	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	665	1,293	194%	133	340	256%
Provide Housing for Homeless/at Risk of Homeless	H	HOME ESG	Homelessness Prevention	Persons Assisted	300	253	84%	60	62	103%
Provide Services to Expand Opportunity/Sufficiency	NHSN	CDBG	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	3,5000	25,266	72%	7,000	2,756	39%
Provide Services to Expand Opportunity/Sufficiency	NHSN	CDBG	Homeless Person Overnight Shelter	Persons Assisted	0	N/A	N/A	0	N/A	N/A
Revitalize Business Nodes in Target Areas	NHCD	CDBG	Facade treatment/business building rehabilitation	Business	75	49	65%	15	13	87%

Key	
Category	Category Explanation
Admin	Administration
AH	Affordable Housing
NHCD	Non-Housing Community Development
NHSN	Non-Homeless Special Needs
H	Homeless

Salt Lake City concluded its progress on the five-year strategic plan goals.

HOPWA funding continues to be effectively utilized for the City. While public services are slightly less successful than the other two HOPWA categories, HOPWA funds are overall exceeding expectations. The increase in formula allocation from the Housing Opportunity Through Modernization Act of 2016 has had a tremendously positive impact on the community benefiting from these programs and services.

The City continues to work through the difficulties it faces in expanding homeownership as a goal. The housing market has remained expensive over the last year. Potential homebuyers experience difficulties in finding a home within the City that fits their budget and approved mortgage limit. While homes are available, prices tend to be higher than households at or below 80% Area Median Income are unable to qualify for mortgages at this price. The City continues to work with our housing partners to identify creative solutions to aid in reaching this critical goal.

Salt Lake City's housing rehabilitation programs have continued to be highly successful. Rehabilitation of sub-standard housing and preservation efforts have continued to be a primary goal for Salt Lake City.

The City surpassed its total five-year strategic plan goals in providing housing for those experiencing homelessness with Tenant Based Rent Assistance (TBRA) and Rapid Re-Housing (RRH).

Salt Lake City provides a significant volume of day-to-day services for persons experiencing homelessness. The City has worked to fund homeless services through other City and local resources. Federal funding continues to be critical in continuing ongoing services and programs. Numbers in day-to-day services decreased this year. This is largely due to the utilization of local funding for these programs in lieu of federal funds.

Expanding opportunities for self-sufficiency to at-risk populations decreased slightly from the previous year, largely due to Coronavirus precautions in the spring and summer.

The City anticipated an increase in the number of businesses served through the City's Economic Development Façade Improvements Program due to increased direct promotion to all eligible business in the target areas. However, the City did not realize an increase in the number of businesses served during the 2019-2020 program year.

Two new homeless resources centers opened in the City during the 2019-2020 program year. Additionally, a third resource center opened in the neighboring municipality of South Salt Lake. Shelter the Homeless, the local nonprofit responsible for the administration of the three centers, selected three nonprofit organizations to operate the shelters and oversee day-to-day services. Salt Lake City will continue to collaborate with government and nonprofit agencies as well as community stakeholders as we continue to transform our homeless services delivery system.

Assess how Salt Lake City's use of funds, particularly CDBG, addresses the priorities and specific objectives outlined in the Plan, giving special attention to the highest priority activities identified.

During the Consolidated Planning process, five (5) high priority needs were identified. They are as follows: Affordable housing development and preservation; Homeless: mitigation, preservation and public services; Public services to expand opportunity and self-sufficiency; Economic development to expand opportunity; and Public infrastructure improvements. In the 2019-2020 program year, CDBG funds were used to address each of these needs.

Affordable housing needs were addressed by improving and preserving the existing housing stock and expanding the affordable housing stock. As with many communities, providing for the unique needs of our homeless population continues to be a top need and a high priority.

The City continued its investment from the previous program year by funding job training programs as a way to promote self-sufficiency. The City was also able to implement the Economic Development Façade Program continue to bring opportunity to economically disadvantaged areas.

CDBG funding was allocated to support infrastructure needs in a specific geographical area of the City. While these projects take multiple years to complete, these efforts include ADA compliant sidewalks and ramps, and improved streets and parks.

The City has also placed greater focus on improving nodes, significant intersections, and pedestrian infrastructure in target neighborhoods by rolling out projects detailed in the Westside Master Plan.

CR-10 RACIAL AND ETHNIC COMPOSITION OF FAMILIES ASSISTED – 91.520(a)

Describe the families assisted with grant funds

Include the racial and ethnic status of families assisted

Table 2: Table of Assistance to Racial and Ethnic Populations by Source of Funds

Race	CDBG	HOME	HOPWA	ESG
White	2,404	204	164	338
Black or African American	260	36	65	75
Asian	65	9	8	1
American Indian or American Native	99	15	3	37
Native Hawaiian or Other Pacific Islander	53	30	4	8
Total	2,881	294	244	462
Hispanic	430	110	21	79
Not Hispanic	2,451	184	223	383

Table 2 identifies Race & Ethnicities served utilizing CDBG, HOME, HOPWA, and ESG funding. During the reporting period, the City collected data on several more races including the following: Asian & White, Black or African American & White, American Indian or Alaska Native & Black or African American, and Multi-Racial/Other. Across CDBG, HOME, HOPWA, and ESG programming, an additional 396 (339 CDBG, 27 HOME, 7 HOPWA, and 23 ESG) individuals were served who fall outside of the racial designations listed above.

A total of 4,277 residents/households directly received access to programs that supported the Consolidated Plan's overarching goals to increase access to housing, education, health, transportation and economic development. This was done by improving access to programs that assist in closing the gap in a number of socioeconomic indicators such as housing affordability, school-readiness of young children, employment skills of at-risk adults, access to transportation for low-income households, access to fresh foods for food-insecure families and supporting economic diversity within neighborhoods.

There was a reduction from the 2018-2019 CAPER, mostly due to changes in what agencies received funding. Afterschool programs weren't funded at the same level with CDBG this year and as a result saw a large reduction in total numbers served. ESG numbers increased due to new funding for a Salt Lake City Diversion program for the 2019-2020 program year. Also, HOPWA clients increased due to the HOPWA Modernization Act, which allowed for more funding to go to a public housing agency.

CR-15 RESOURCES AND INVESTMENTS – 91.520(a)

Table 3 – Resources Made Available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	Public - Federal	\$8,833,958	\$5,473,592
HOME	Public - Federal	\$1,585,074	\$530,567
HOPWA	Public - Federal	\$611,122	\$439,118
ESG	Public - Federal	\$323,638	\$254,271

Table 3 identifies grant funds, unspent funds from prior years, and program income made available during the year. Amount expended represents the grant funds that were expended during the year. Most of the money not expended is from Housing and Infrastructure projects.

Table 4 – Geographic Distribution and Location of Investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Central City	5%	5%	Projects include: Street infrastructure and economic development activities
Poplar Grove	5%	5%	Projects include: Street infrastructure improvements, and economic development activities

Of particular importance is to direct resources to expand opportunity within racial/ethnic concentrated areas of poverty. According to HUD, neighborhoods of concentrated poverty isolate residents from the resources and networks needed to reach their potential. The concentration of poverty can influence outcomes relating to crime, delinquency, education, physiological distress, and various health problems.¹ Salt Lake City intends to expand opportunity within the target areas to limit intergenerational poverty and increase access to community assets.

This year there was no new projects in the target areas, but work progressed on several existing infrastructure projects that were funded last year, with continued HAND oversight. The Neighborhood Business Improvement Program provided economic assistance in the form of grants to businesses to help spur economic growth.

¹ U.S. Department of Housing and Urban Development, Understanding the Neighborhood Effects of Concentrated Poverty, *Evidence Matters*, Winter 2011

LEVERAGING

Explain how federal funds leveraged additional resources (private, state, and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

Match Requirements

HUD, like many other federal agencies, encourages the recipients of federal monies to demonstrate that efforts are being made to strategically leverage additional funds in order to achieve greater results. Leverage is also a way to increase project efficiencies and benefit from economies of scale that often come with combining sources of funding for similar or expanded scopes.

- HOME Investment Partnership Program – 25% Match Requirement
Salt Lake City ensures that HOME match requirements are met by utilizing the leveraging capacity of Salt Lake City. Funding sources used to meet the HOME match requirements include below market interest rate loans and impact fee waivers for affordable housing being built in Salt Lake City. Salt Lake City authorizes impact fee waivers based on the number of affordable units to incentivize the creation of affordable housing within Salt Lake City.
- Emergency Solutions Grant – 100% Match Requirement
Salt Lake City ensures that ESG match requirements are met by utilizing the leveraging capacity of its sub-grantees. Funding sources used to meet the ESG match requirements include federal, state, and local grants; private contributions; private foundations; United Way; Continuum of Care funding; City General Fund; in-kind match and unrestricted donations.

Fund Leveraging

Leverage, in the context of the City's four HUD Programs, means bringing other local, state, and federal financial resources in order to maximize the reach and impact of the City's HUD Programs. Resources for leverage include the following:

- Housing Choice Section 8 Vouchers
The Housing Authority of Salt Lake City and The Housing Authority of the County of Salt Lake dba HousingConnect currently administer Housing Choice (Section 8) vouchers. Many of the clients receiving assistance through other HUD funded programs, are utilizing this housing assistance to stabilize and maintain housing.
- Low Income Housing Tax Credits
Federal 4% and 9% tax credits are a major funding source of capital for the construction and rehabilitation of affordable rental homes. During the period under review, Salt Lake City supported a total of ten tax credit projects within its boundaries. Most of these projects utilized 9% tax credits.

- New Market Tax Credits

New Market Tax Credits are an additional tool utilized to attract private capital investment in areas in need of job growth and economic development. There were no New Market Tax Credits awarded in Utah for the period under review.

- RDA Development Funding

The RDA has twelve project areas where tax increment funds are reinvested back into the same area to contribute to the overall health and vitality of the City, by reversing the negative effects of blight, while increasing the tax base from which the taxing entities draw their funds. The RDA will allocate some of these funds back to the Salt Lake City Housing Development Trust Fund so the funds can strategically be leveraged to provide affordable housing in new development projects throughout the City.

- Funding Our Future

Through a 2018 Sale Tax Increase, referred to as Funding Our Future, Salt Lake City dedicated on-going funding to critical public services. With the original goals of creating more affordable housing options, providing safer neighborhoods, and connecting residents and businesses to better transit and improved streets, Salt Lake City is working to make the Capital City more equitable, environmentally sustainable, and grow economic opportunities for all residents.

- Salt Lake City Housing Development Trust Fund

Salt Lake City's Housing Development Trust Fund (HDTF), previously the Housing Trust Fund, has been transferred to RDA to administer. The HDTF strives to address the health, safety and welfare of the City's citizen by providing assistance for affordable and special needs housing within the City. The Trust Fund was able to close three (3) loans during the program year providing \$3,300,000 in leveraged capital. This leveraged capital secured long term affordability of 215 housing units in the City.

- Salt Lake City Economic Development Loan Fund (EDLF)

The City administers the Economic Development Loan Fund which makes loans to small businesses located in the City for the purpose of stimulating economic development and commercial and industrial diversity by enhancing business opportunities, provide employment and promoting neighborhood revitalization. This fund closed seven (7) loans for a total of \$806,000. All loans were provided to Women and/or Minority Owned Businesses and two (28%) of the loans went to low income business owners.

- Olene Walker Housing Loan Fund**

Utah State’s Olene Walker Housing Loan Fund is one of the largest affordable housing loan funding tools for affordable housing developers working in Salt Lake City. The loan fund is largely funded with HOME and NHTF funds from the State’s annual allocation. During the period under review, the Olene Walker Housing Loan Fund loaned out over \$8,600,000 for affordable housing in the state of Utah.
- Industrial & Commercial Bank Funding**

The State of Utah benefits from many Commercial and Industrial Banks located in the State and subject to the Community Reinvestment Act.
- Continuum of Care Funding**

Salt Lake County is responsible for coordinating the HUD CoC Grant Application for the Salt Lake County Continuum of Care (UT-500). This application provides approximately \$8 million of annual funding for local homeless housing and service programs.
- Foundations & Other Philanthropic Partners**

Foundations and philanthropic partners make up a critical part of the funding stream used by local nonprofit service providers in the State of Utah to benefit low- and moderate-income residents. These partners annually benefit from private funding such as: committed family foundations, United Way of Salt Lake, and the Church of Jesus Christ of Latter-Day Saints. Additionally, Utah is nationally recognized for its high number of annual volunteer hours which further support local nonprofit service providers.

Table 5 – Fiscal Year Summary – HOME Match Report

Fiscal Year Summary - HOME Match			
1	Excess match from prior Federal fiscal year	\$ 146,939.37	
2	Match contributed during current Federal fiscal year	\$ 250,795.45	
3	Total match available for current Federal fiscal year (Line 1 plus Line 2)		\$ 397,734.82
4	Match liability for current Federal fiscal year		\$ 187,957.36
5	Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)		\$ 209,777.46

Table 6 – Match Contribution for the Federal Fiscal Year

Match Contribution	
Project No. or Other ID	HAME Capital Homes Development Impact Fee Waiver

Date of Contribution	June 22, 2020
Cash (non-Federal sources)	\$ -
Foregone Taxes, Fees, Charges	\$250,795.45
Appraised Land/Real Property	\$ -
Required Infrastructure	\$ -
Site Preparation, Construction Materials, Donated Labor	\$ -
Bond Financing	\$ -
Total Match	\$ 250,795.45

HOME MBE/WBE REPORT

Table 7 – HOME Program Income

Balance on hand at beginning of reporting period	Amount received during reporting period	Total amount expended during reporting period	Amount expended for TBRA	Balance on hand at end of reporting period
\$977,313.69	\$1,500,000	\$977,313.69	\$61,171.09	\$1,500,000

Salt Lake City generated \$1,500,000 in HOME program income and had a previous balance of \$977,313.69. Of this, \$977,313.69 was expended during the program year, leaving a balance of \$1,500,000 at year-end. All the remaining program income funds were committed to eligible projects prior to year-end.

Table 8 - Minority Business and Women Business Enterprises

	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0

Sub-Contracts						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

	Total	Women Business Enterprises	Male
		Contracts	
Dollar Amount	0	0	0

Number	0	0	0
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Sub-Contracts			
Number	0	0	0
Dollar Amount	0	0	0

Salt Lake City looks to support Section 3 businesses, Women Owned Business, and Minority Owned Business where possible. During the program year, the City did not complete any HOME funded projects that utilized any of these businesses. In an effort to ensure Section 3, W/MBE are aware of potential construction projects the City follows our Section 3 policies and looks to solicit W/MBE through local media advertising.

Table 9 – Minority Owners of Rental Properties

	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

Table 10 – Relocation and Real Property Acquisition

	Number	Cost
Parcels Acquired	0	0
Businesses Displaced	0	0
Nonprofit Organizations Displaced	0	0
Households Temporarily Relocated, not Displaced	0	0

Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Salt Lake City did not use HOME funds to acquire parcels, and none of the funded activities triggered relocation requirements.

CR-20 AFFORDABLE HOUSING— 91.520(b)

Evaluation of Salt Lake City’s progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate income and middle-income persons served.

Table 11 – Number of Households

	One-Year Goal	Actual
Number of homeless households to be provided affordable housing units	226	110
Number of non-homeless households to be provided affordable housing units	130	230
Number of special-needs households to be provided affordable housing units	NA	NA
Total	356	340

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

During the 2019-2020 program year, Salt Lake City supported housing activities through all four of its federal grant programs: CDBG, ESG, HOME, and HOPWA. But for the sake of clarity the numbers being reported here are being derived specifically from our CDBG and HOME programs. Households with incomes ranging from 0-80% AMI were assisted with subsidies. The activities that occurred included rapid-rehousing, home owner housing and rehabilitation, tenant-based rental assistance, short term rental/utility assistance, and direct financial assistance. The local rental market continues to be incredibly tight and housing costs have continued to increase, which has made it more difficult to place clients in housing. This is largely responsible for the gap between the one-year goal and the actual number served during the 2019-2020 program year.

All rapid re-housing and tenant based rental assistance programs funded followed a Housing First model. This model strategically targeted households at risk for returning to homelessness and supported them with intensive case management, with a goal of achieving housing stability. This model is supported by the local Continuum of Care and other grant providers. By utilizing this approach, Salt Lake City supported a larger number of homeless households with accessing affordable units.

Table 12 – Number of Households Supported

	One-Year Goal	Actual
Number of households supported through rental assistance	346	288
Number of households supported through the production of new units	0	0
Number of households supported through the rehab of existing units	260	243

Number of households supported through the acquisition of existing units	35	28
Total	641	559

Discuss how these outcomes will impact future annual action plans.

Salt Lake City is pleased with the total households supported through rental assistance activities funded by CDBG, ESG, HOME, and HOPWA funding. As housing costs continue to increase, there is an overall increase in the cost of homeownership. This led to more difficulties with assisting potential homebuyers in locating available housing units within Salt Lake City. Housing activities provided critical support in the form of subsidies for low to moderate income families with AMI's ranging from 0-80%. Tenant-based rental assistance, short term rental/utility assistance, rapid re-housing, housing rehabilitation, and direct financial assistance supported a wide range of households in varying circumstance with a shared need of housing assistance.

As outlined in the City's next five-year Consolidated Plan for 2020-2024, Salt Lake City will continue evaluating its efforts in affordable housing to ensure that funding is utilized effectively. The need for affordable housing will continue to grow as the population of the City expands and the vacancy rate remains low. It is critical for the City to expand its efforts in providing decent, safe, and affordable housing to its residents, especially its low-income residents and vulnerable populations. Increased rates of homelessness and rising construction and maintenance costs signal the need for City assistance to ensure that affordable housing is created and preserved within the community.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Table 13 – Number of Persons Served

Number of Persons Served	CDBG Actual	HOME Actual
Extremely Low-income	82	158
Low-income	119	23
Moderate-income	53	11
Total	254	192

The goals outlined in Salt Lake City's 2015-2019 Consolidated Plan, Neighborhoods of Opportunity, provided direction for program year 2019-2020 projects and activities. The Consolidated Plan encourages capacity in neighborhoods with concentrated poverty and supported at risk populations by prioritizing goals that increased access to housing, education, health, transportation, and economic development.

The City worked towards reducing the gap in a number of socioeconomic indicators, such as improving housing affordability, school-readiness of young children, employment skills of at-risk adults, access to transportation for low-

income households, and economic diversity within neighborhoods; this progress should lead to more opportunity for lower-income individuals within these neighborhoods and the surrounding areas.

Vulnerable populations continue to need an extensive support system to ensure access to critical resources, services, and housing assistance. The most vulnerable populations include victims of domestic violence, persons living with HIV/AIDS, low-income elderly persons, persons with disabilities, families experiencing homelessness, and the chronically homeless.

CR-25 HOMELESS AND OTHER SPECIAL NEEDS— *91.220 (d); 91.220(e); 91.320 (d); 91.320(e); 91.520 (c)*

EVALUATE THE CITY’S PROGRESS IN MEETING ITS SPECIFIC OBJECTIVES FOR REDUCING AND ENDING HOMELESSNESS THROUGH THE FOLLOWING:

How is the City reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs?

Salt Lake City has continued to participate in a statewide effort to improve services provided to those experiencing homelessness. The City is committed to working alongside community partners to provide both sheltered and unsheltered individual with the basic resources needed to transition individuals from homelessness to stable housing and self-sufficiency. The State of Utah’s Annual Point in Time count provides data that is utilized to assess the current state of homelessness and evaluate the impact of current and proposed projects that serve this vulnerable population.

During the program year, Salt Lake City funded multiple programs serving homeless persons outside of emergency shelter to ensure that all citizens, including unsheltered persons, had access to critical resources. One of these programs was a dental service program for individuals experiencing homelessness. Salt Lake City has also provided funding to help house persons experiencing homelessness, including the unsheltered population. The Salt Lake City Police Department’s Community Connection Center (CCC) has also provided coordinated homeless outreach to persons experiencing homelessness through licensed social workers. Lastly, Salt Lake City continues to coordinate with service providers to ensure that those in need have access to the services that are available.

How is the City addressing the emergency shelter and transitional housing needs of homeless persons?

Individuals and families experiencing homelessness have a variety of needs at different stages of their homeless experience. The City utilizes federal funding to support emergency shelter programs that give households immediate access to supportive services and provide temporary shelter from the elements. Transitional housing programs operated within the community provide housing for up to 24 months that is coupled with case management and other supportive services that are necessary to establish a more permanent housing situation.

ESG, HOME, and HOPWA federal grant funding is provided to local nonprofit agencies that specialize in providing housing assistance and supportive services that help households exit homelessness and enter housing stability. During the program

year, the City provided federal funding support to multiple emergency shelter providers. ESG funding supported operations at the Youth Resource Center operated by Volunteers of America, Utah; this location provides emergency shelter, education and employment services, and case management to homeless street youths ages 15-24. This resource center is a critical piece of the homeless service continuum in Salt Lake City, as homeless youth under 18 are unable to access other emergency shelters due to state law. Salt Lake City also provided ESG funding to The Road Home for shelter operations of the Downtown Community Shelter and provided ESG funding to First Step House to provide essential services in the Men's Resource Center. Additionally, the City supports programs that address the emergency shelter and housing needs of homeless persons through City general funds.

Last year Salt Lake City transitioned to a new homeless resource center (HRC) model of providing emergency shelter services. The first of the new HRCs opened shortly after the end of the 2018-2019 program year. The main shelter in Salt Lake City closed in 2019-2020, with the opening of the two other HRC's in 2019-2020. Salt Lake City will continue working with the State of Utah, Salt Lake County and homeless service providers to further help with the transition to these new HRCs.

Salt Lake City participated with the opening and operation of a temporary winter shelter in the Salt Lake City neighborhood of Sugarhouse, to meet the need due to increased demand for shelter beds during the winter months. This project was funded in part with Salt Lake City General Fund dollars.

How is the City helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education or youth needs?

The City works with participating agencies in the Salt Lake County Continuum of Care to divert families and individuals from entering the homeless service system and prevent households at imminent risk of homelessness from losing housing stability. The City regularly participates in meetings with other service providers and partners to discuss individuals being discharged from publicly funded institutions to coordinate housing options available immediately upon release. Agencies such as Utah Community Action provide funding to stabilize families and veterans who are at imminent risk for homelessness. Prevention and diversion staff, funded by Salt Lake County and the State of Utah, are present at emergency shelters and in close contact with other public agencies to help households avoid experiencing homelessness. In the 2019-2020 program year Salt Lake City has also provided funding to Utah Community Action so they can expand their diversion efforts into the new HRCs.

Salt Lake City has also been working with the State, County and providers to improve upon the Coordinated Entry system in the Salt Lake CoC. These increased Coordinated Entry efforts will be vital towards quickly connecting those in need with the appropriate services to help make their homelessness rare, brief, and nonrecurring.

Salt Lake City HAND staff participates in the Salt Lake Valley Coalition to End Homelessness working groups. These groups focus on different aspects of unmet homelessness needs, such as shelter, housing, mental health, and outreach efforts. Additionally, the groups focus on meeting the housing, health, social services, employment, education and youth needs of persons experiencing homelessness.

How is the City helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units and preventing individuals and families who were recently homeless from becoming homeless again?

Salt Lake City, along with its service partners, work with individuals experiencing homelessness to assist them with transitioning from living on the streets or in emergency shelter to permanent housing and self-sufficiency. To that end, the City works with local developers to prioritize housing projects with units that are affordable. The mayor and city council have supported City efforts to make affordable housing more attractive to developers through fee waivers and deferred loan payments. Salt Lake City also funds rapid rehousing and tenant based rental assistance programs which aim to quickly move people out of emergency shelter or the street and into safe, permanent housing options.

Salt Lake City HAND's housing plan, *Growing SLC*, has guided staff in conversations regarding the creation of new tools to build affordable units. The City has continued to implement elements of *Growing SLC* which emphasize the creation of new affordable housing, including deeply affordable and permanent supportive housing. Many of these projects are under way and in the coming years will greatly increase the affordable and permanent supportive housing stock in Salt Lake City.

CR-30 PUBLIC HOUSING – 91.220 (h); 91.320(j)

Actions taken to address the needs of public housing

The Housing Authority of Salt Lake City (HASLC) is the responsible agency for administering housing choice voucher programs, managing public housing, and developing and preserving affordable housing units with Salt Lake City. The mission of the HASLC is to provide rent subsidies and promote affordable housing for low-income persons residing within Salt Lake City. The HASLC currently manages an inventory of 369 public housing units designated for low-income individuals, previously homeless individuals, seniors, and people with disabilities.

The HASLC manages multiple voucher programs that provide housing subsidies to a variety of low-income populations, including veterans, victims of domestic violence, and chronically homeless individuals. The HASLC administers the Housing Choice Voucher program within City boundaries, which provides rental assistance to households at or below 50% of AMI. Approximately 3,000 low-income families, individuals with disabilities, elderly persons, and chronically homeless individuals benefit from this program. Other housing choice voucher programs administered by the HASLC include Veterans Affairs Supportive Housing Vouchers, Shelter Plus Care Vouchers, Section 8 Moderate Rehabilitation, and Multifamily Project Based Vouchers. HASLC has also partnered with GIV to begin development of a new 100-unit PSH project, Pamela's Place. The project is progressing through its construction phases quickly and expects to be leased up by the end of 2020.

Additionally, the HASLC has heavily pursued funding opportunities for new affordable housing developments over the past year. Projects currently in development include a ninety-one unit mixed income and mixed use development, a unique housing complex of 54 units created in partnership with the Urban Indian Center, a local nonprofit, designed to target the unique needs of the low-income Native American homeless population, a permanent supportive housing complex with an onsite clinic and 100 units for chronically homeless individuals, and a high density mixed-income development with eighty percent of units being affordable with a childcare facility on-site.

Payment in Lieu of Taxes:

The City provides support to the Housing Authority through the Housing Authority Payment in Lieu of Taxes (PILOT) funds it pays. This contribution supports the Homeless Programs administered by the HASLC. These programs include Sunrise Metro Apartments, a permanent supportive housing complex for chronically homeless individuals, Valor House, a transitional housing complex for homeless veterans with extensive supportive services provided by the local Department of Veterans Affairs, and Freedom Landing and Cedar Crest, two properties for homeless or formerly homeless veterans.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

The City and County Housing Authorities provide opportunities to tenant residents to provide feedback and suggestions to enhance how management impacts residents. Each organization has resident advisory boards for select housing projects and for the overall organization. Meetings are held on a regular basis to allow residents to describe their experiences in housing and have a healthy dialogue with management regarding unmet needs and service improvements. Housing case managers assess each client on an individual basis to determine the best course of action regarding the client's housing stability.

Clients who are interested in home ownership and ready to move forward with a new housing opportunity are referred to community partners who provide pre-purchase home counseling. There are multiple organizations within the City that provide such counseling and other services relevant to homeownership for low-income families, such as down payment assistance, including Community Development Corporation of Utah and NeighborWorks Salt Lake. Salt Lake City encourages all its Sub-recipients to coordinate closely with the housing authorities to explore housing opportunities and maintain eligibility for affordable housing.

Actions taken to provide assistance to troubled PHA's

The City works hand-in-hand with the local housing authorities to provide support and align priorities to ensure funding is leveraged efficiently and services offered are not duplicative. Both the Housing Authority of Salt Lake City and the Housing Connect (Housing Authority of Salt Lake County) are aggressively pursuing affordable housing development projects through City, County, and low-income housing tax credit funding. These agencies continue to be high performers and work closely with the City's Housing Division to coordinate on upcoming and existing projects with City limits. HAND will continue to partner with these organizations and collaborate on affordable housing opportunities within the community.

CR-35 OTHER ACTIONS – 91.220 (j-k); 91.320(i-j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment.

The most critical public policy barriers (direct and indirect) to the production and preservation of affordable housing include the following:

- Land costs
- Construction costs
- Development and rehabilitation financing
- Housing rehabilitation complexities
- Foreclosures and loan modifications
- Neighborhood market conditions
- Low vacancy rates
- Demand outweighs supply
- Landlord-tenant policies
- Economic conditions
- Land use regulations
- Development fees and assessments
- Permit processing procedures
- Lack of zoning and development incentives

HAND continues to implement the citywide housing master plan, *Growing SLC: A Five-Year Housing Plan, 2018-2022*. The plan outlines a thoughtful strategy for ensuring long-term affordability and preservation that continues to enhance neighborhoods, while balancing their unique needs. *Growing SLC* lays out a number of comprehensive solutions and policies to address the lack (an estimated 7,500 units) of affordable housing for households earning 40% or below the Area Median Income. To date, the City has completed or is working on implementation of the following housing plan objectives:

- Review and modify land-use and zoning regulations to reflect the affordability needs of a growing, pioneering City:
 - Salt Lake City’s Planning Department is working towards the implementation of an Affordable Housing Overlay which will incentivize the development of affordable and missing middle housing units.
 - Adopted modifications to Transit Station Area zoning to increase points for affordable housing developers, which will result in affordable housing development near transit station areas.
 - Revised the Accessory Dwelling Unit (ADU) ordinance to allow ADU’s as a Conditional Use.
 - Parking reductions are allowed and encouraged in the zoning ordinance to encourage walkability and reduce overall housing development costs.
- Remove Impediments in City processes to encourage housing development:
 - An expedited review process has been implemented for developers with affordable housing projects this saves the developer investment costs in the property and ensures the units are on the market as soon as possible.
- Salt Lake City is leading the State in innovative housing strategies to encourage creative solutions to address housing affordability including the recent approval of a shipping container development, Box 500 Apartments by

Eco Box Fabricators. Additionally, Salt Lake City in partnership with Utah Clean Energy is developing three homes to serve as a catalyst and prototype for the utilization of high energy efficient development. Reducing monthly energy expenses reduces an individual's overall monthly housing expenses and increases affordability.

- Prioritize the development of new affordable housing with an emphasis on households earning 40 % AMI and below:
 - In the past year the City has assisted in the development of 448 affordable units through capital infusion fee waivers, and development incentives.
 - A Blue-Ribbon Commission was convened to identify funding strategies and partnerships.
 - A long-term, sustainable affordable housing funding source was secured in the form of the Sales Tax Increase.
- Secure and preserve long-term affordability:
 - The creation of an Affordable Housing Community Land Trust (CLT) that has secured nine owner-occupied homes. The CLT allows for an income-qualified household to purchase and own a home by the City investing in the land. This reduces the cost making the home more affordable and provides the property owner an opportunity to gain equity in the structure. The land remains within the City trust ensuring the property maintains affordability.
 - The Salt Lake City Housing Development Trust Fund is a development fund that allows for the investment in affordable housing development and preservation, through an increase in sales taxes referred to as Funding Our Future (FOF).
- Work with landlords to both improve their housing stock and rent to very low-income households:
 - Launched an Affordable Housing Renovation Pilot Program for landlords to improve the quality of affordable rental units.
- Provide residents, community advocates, business leaders, and elected officials with high quality data to drive decision making:
 - The City published an online Housing Dashboard to provide residents, community advocates, business leaders, and elected officials with high quality data to drive decision-making, and to track the progress of *Growing SLC*.
- Pursue legislative change at the state and federal level that would create opportunities for new incentives and revenue sources:
 - Salt Lake City has been pivotal in state legislative policy and assisted in the passing of Senate Bill 39 from the 2020 Utah Legislature that provides \$10 million dollars in state funding for preservation of affordable housing stock and affordable housing development incentives.
- Increase home ownership opportunities:

- The City continues to invest in homeownership opportunities through down payment assistance for income qualifying residents.

Actions taken to address obstacles to meeting underserved needs:

The most substantial impediment in meeting underserved needs is a lack of funding and resources. Strategic shifts identified through Salt Lake City’s 2015-2019 Consolidated Plan provide a framework for maximizing and leveraging federal funding to better focus funding to address underserved needs. Underserved needs and strategic actions are as follows:

Underserved Need: Affordable housing

- Actions: Salt Lake City utilized federal and local resources to expand both rental and homeownership opportunities. In addition, the City is utilizing public land to leverage private capital for the development of affordable housing. These efforts will work to address the affordable housing gap in Salt Lake City.

Underserved Need: Homelessness

- Actions: Salt Lake City is working with housing and homeless service providers and Salt Lake County to coordinate and streamline processes for service delivery. Salt Lake City has been working with community partners to update and strengthen CoC-wide Coordinate Entry standards. This resulted in the creation of a 24/7 accessible homeless resource phone line that coordinates entry into the Homeless Resource Centers.
- The Salt Lake City Council has allocated \$1.1 million dollars that agencies can apply for to help the city address additional homeless needs in the city with COVID-19.

Underserved Need: Special needs individuals

- Actions: Salt Lake City has continued to address underserved needs for refugees, immigrants, the elderly, victims of domestic violence, persons living with HIV/AIDS, and persons with a disability by providing resources for basic needs, as well as resources to expand self-sufficiency. Federal funding was targeted to early childhood education for non-English speaking families and other at-risk children, has helped improve immediate and long-term outcomes for persons living with HIV/AIDS, has funded job training to vulnerable populations, and helped provide medical and hospice services for at risk populations.

Actions taken to reduce lead-based paint hazards.

The City continues to maintain “lead procedures” to ensure compliance with both HUD and EPA lead rules. Many of our contractors have obtained EPA certification due to continued coordinated effort with Salt Lake County. Those that aren’t certified are required to use a certified sub-contractor to handle any lead related work that is included in his or her projects.

Our staff members have been trained and certified as Lead Risk Assessors and Certified Lead Inspectors to ensure the City stays compliant with lead requirements.

The City completes a risk assessment for each project that results in preparation of an official work description. If an applicant decides not to pursue the project, they are given a copy of the risk assessment for their file in the event they want to do work in the future. Staff complete more risk assessments than total projects.

The City continues to work closely with Salt Lake County in the Lead Safe Housing Program, attending monthly meetings and distributing literature on the program everytime we participate in an event or have opportunities to communicate with community. Any of our rehabilitation projects that qualify for county lead funding are referred to the county to apply for the county lead grant. If the project doesn't qualify for county funding, the city will grant up to \$5,000 to cover the additional costs thus completing any lead related work that needs to be accomplished. We continue to find that many homeowners are still resistant to the concept of paying additional money to remediate lead dangers.

Staff perform outreach in an ongoing basis, using mailings to households in our target areas, as well as participate at community open houses, community festivals and fairs. Staff always makes lead a major point for discussion in our initial meetings with homeowners. We are working with Salt Lake County to develop projects to address lead issues in cases where elevated blood lead levels have been found. The most recent HUD award to Salt Lake County was \$5,125,207 and Salt Lake City will refer clients to the County's program when necessary.

Actions taken to reduce the number of poverty-level families:

In a strategic effort to reduce the number of households living in poverty and prevent households at risk of moving into poverty from doing so, Salt Lake City is focusing on a two-pronged approach:

1. Creating neighborhoods of opportunity to build capacity and expand resources within concentrated areas of poverty.
2. Support the city's most vulnerable populations, including the chronically homeless, homeless families, food-insecure individuals, the disabled, persons living with HIV/AIDS, victims of domestic violence, at-risk children, individuals with substance use disorders, and the low-income elderly.

The City's anti-poverty strategy aims to close the gap in a number of socioeconomic indicators, such improving housing affordability, school-readiness of young children, employment skills of at-risk adults, and access to transportation for low-income households. Efforts were focused on the following objectives:

- Assist low-income individuals to maximize their incomes
- Reduce the linkages between poor health and poverty

- Expand housing opportunities
- Reduce the impacts of poverty on children
- Ensure that vulnerable populations have access to supportive services

Federal entitlement funds allocated through this program year supported the City's anti-poverty strategy through the following efforts:

- Provided job training for vulnerable populations
- Provided early childhood education to limit the effects of intergenerational poverty
- Provided essential supportive services for vulnerable populations
- Provided housing rehabilitation for low-income homeowners
- Expanded affordable housing opportunities
- Improved neighborhood/commercial infrastructure in concentrated areas of poverty

Actions taken to develop institutional structure:

As outlined in the 2015-2019 Consolidated Plan, Salt Lake City has taken a coordinated and strategic shift in allocating federal entitlement funds to place a stronger emphasis on community needs, goals, objectives, and outcomes. This includes the following efforts to strengthen and develop institutional structure:

- Geographically targeted funding to racial and ethnic concentrated areas of poverty, with focus on the Central City/Central Ninth and Poplar Grove local target areas, to increase access to opportunity within these neighborhoods.
- Increased coordination between housing and supportive service providers to reduce/eliminate duplicative efforts, encourage partnerships, increase transparency, and standardize processes.
- Strengthened support for the city's most vulnerable populations, including the chronically homeless, homeless families, food-insecure individuals, the disabled, persons living with HIV/AIDS, victims of domestic violence and the low-income elderly.
- Supported housing efforts that connect residents with supportive services and programs that improve self-sufficiency.
- Provided technical assistance to agencies implementing projects with CDBG, ESG, HOME, and/or HOPWA funding to ensure compliance and support of program objectives. Technical assistance was provided to each agency that had not received funding from Salt Lake City in the past few years, or any agency that requested it to assist in strengthening their programs and the knowledge of staff members.
- Supported employee training and certifications to expand the internal knowledge base on HUD programs, as well as housing and community development best practices.
- Sent staff to HUD led or aligned trainings to improve organizational capacity.
- Implemented cross-training efforts with the staff who administer HUD programs.

Actions taken to enhance coordination between public and private housing and social service agencies:

Salt Lake City recognizes the importance of coordination between supportive service and housing providers in meeting priority needs. Stakeholders have continued to work towards developing and implementing a streamlined and effective delivery system to include the following efforts:

- Increased coordination through the Salt Lake Continuum of Care and Salt Lake Valley Coalition to End Homelessness. HAND staff participate in a variety of core function and working groups within the Coalition.
- Improving coordinated assessments to help individuals and families experiencing homeless move through the system faster.
- Coordinated diversion and homeless prevention resources to reduce new entries into homelessness.
- Monthly “housing triage” and House 20 meetings that provide a format for developing a housing plan for homeless individuals and families with the most urgent housing needs.

Salt Lake City has numerous affordable housing units available for low income families and seniors and has continued to encourage new developments. The City has explored opportunities to participate with the Housing Authorities, private developers, and non-profit agencies in the construction of affordable housing and supportive and special needs housing. The City has also continued to collaborate with the providers of homeless services, neighborhood residents and business owners to create an environment where a mix of residents with different income levels and persons with special needs can live, work, and flourish together.

Identify actions taken to overcome the effects of any impediments identified in the jurisdiction’s analysis of impediments to fair housing choice.

Salt Lake City has addressed impediments as identified in the most recent Analysis of Impediments. Efforts and achievements are as follows:

Action: Affordable Housing Activities

Impediments Addressed:

- Housing Discrimination and Disparate Treatment
- Housing Affordable to Households at 40% AMI and Below
- Unfair Lending Practices
- Racial and Ethnic Segregation
- Access to Opportunity
- Rental Housing for Large Families
- Housing and Accommodations for Disabled Persons

Summary: Salt Lake City utilized CDBG and HOME funding to provide direct financial assistance and rehabilitation loans to low and moderate-income homebuyers and homeowners; down payment grants; emergency repair and accessibility modification grants; and rental assistance to eligible households. Assistance allowed eligible households to purchase or rehabilitate housing and provided an alternative to traditional bank loans. In addition, assistance provided essential health, safety and welfare improvements for existing homeowners, and provided rental assistance for extremely low-income households.

Action: Housing Supportive Services and Special Needs Housing

Impediment Addressed:

- Housing Discrimination and Disparate Treatment
- Housing Affordable to Households at 50% AMI and Below
- Housing and Accommodations for Disabled Persons

Summary: HAND allocated HUD funds to provide tenant-based rental assistance to transition homeless, special needs, and other at-risk populations into permanent housing. HAND also allocated HUD funds to provide transitional housing and supportive services for homeless single women, residential substance abuse treatment and case management to homeless mothers, and therapeutic intervention to their children. HAND also allocated short-term rent, mortgage and utility assistance, permanent housing placement assistance, and case management to persons with HIV/AIDS. In addition to supportive housing services, HAND allocated funds to residential substance abuse treatment for chronically homeless men, that included case management and supportive services for individuals with severe and persistent mental illness, housing information, and referral services.

Action: Public Services to Expand Opportunity

Impediment Addressed:

- Expand Opportunity

Summary: Public service activities were utilized to expand opportunity with focus on racial and ethnic concentrated areas of poverty. Activities included support for after school programs that serve at risk youth, food banks that assist food insecure households, and programs that provide vocational opportunities for disabled adults, among others.

Action: Housing Plan: Growing SLC

Impediments addressed:

- Unfair Lending Practices
- Racial and Ethnic Segregation
- Access to Opportunity

- Housing Affordable to Households at 50% AMI and Below
- Rental Housing for Large Families
- Housing and Accommodations for Disabled Persons

Summary: Beginning in 2013, HAND began an extensive data-gathering initiative with its partners to inform the 2015-2019 Consolidated Plan. That effort culminated in the drafting and adoption of a new housing master plan, *Growing SLC*, that will span 5 years and aims to shift the way the City addresses all aspects of the housing market: from overall supply to concentrations of poverty and pathways out of homelessness. Special focus is given to households earning less than 40% AMI, specifically, targeting extremely low-income (ELI) renter households. ELI households are disproportionately racial and ethnic minority, disabled, and single parent households. In addition, the initiative is supporting housing development in high opportunity areas, housing for large families, homeownership for racial and ethnic minorities, and accessibility modifications for households with disabilities. The plan seeks to align resources and invest in strategic expansion of opportunity throughout all neighborhoods of the city and access to existing areas of opportunity, improve opportunity in neighborhoods that score below 4.0 on the Opportunity Index's 10 point scale, and to make strategic affordable housing investments in high opportunity neighborhoods.

Action: House 20

Impediment Addressed:

- Housing Affordable to Households at 50% AMI and Below
- Housing for Disabled Persons

Summary: As part of Salt Lake City's 6-Point Homeless Strategy, the City committed to provide housing for the top 20 users (or more) of homeless services in order to diminish the resources directed toward these chronically homeless individuals. This effort has been successful in housing some of the most vulnerable residents in the City and reducing the need for emergency services for this population.

Action: Leverage Public Land for Affordable Housing Development

Impediment Addressed:

- Housing Affordable to Households at 50% AMI and Below
- Housing and Accommodations for Disabled Persons

Summary: Salt Lake City is expanding affordable housing options available to protected classes through the utilization and leveraging of city-owned land. The City has been working toward cataloguing and redeveloping large city-owned parcels.

Action: Salt Lake City Housing Development Trust Fund

Impediments Addressed:

- Racial and Ethnic Segregation
- Access to Opportunity
- Housing Affordable to Households at 50% AMI and Below
- Rental Housing for Large Families
- Housing for Disabled Persons

Summary: The Housing Development Trust Fund, previously the Housing Trust Fund, provides financial assistance to support the development and preservation of affordable and special needs housing in Salt Lake City. The Housing Development Trust Fund is moving to be administered by the Redevelopment Agency of Salt Lake City and has supported creation of two new affordable developments and one rehabilitation of senior housing in the 2019-2020 program year.

Action: Multilingual Program Outreach

Impediments Addressed:

- Language Barriers

Summary: HAND continued to make its programs and activities available to all eligible individuals including those for whom English is not their primary language and who have a limited ability to read, write, speak, or understand English. HAND's most frequent contacts with limited English proficient persons have been with those who speak Spanish. HAND has bilingual staff members who are fluent in English and Spanish, its website lists the telephone number of a bilingual staff member for Spanish-speaking persons to call to obtain information about its housing programs, and it provides written Spanish translations of applications and loan and mortgage documents for its First-Time Home Buyer and Housing Rehabilitation programs. When soliciting public feedback on Federal Funding Priorities, HAND utilizes information in both English and Spanish. HAND also offers to provide oral interpreters to persons applying for Homebuyer and Housing Rehabilitation loans who speak languages other than English or Spanish. HAND additionally requires its sub-grantees to comply with Title VI requirements including limited English proficiency to assure that non-English speaking persons have access to their programs.

Annually, Salt Lake City HAND creates and facilitates a community engagement survey to help determine where the upcoming fiscal year funds services should be directed to. This survey is available in English and Spanish.

Action: Fair Housing Enforcement

Impediment Addressed:

- Housing Discrimination and Disparate Treatment

Summary: The Disability Law Center (DLC) and the Utah Antidiscrimination and Labor Division are actively processing complaints and performing paired testing efforts. The DLC is the HUD designated Fair Housing Initiative Program for the State of Utah. The Fair Housing Program assists individuals who have experienced discrimination, conducts fair housing testing, and engages in education and outreach efforts. This program addresses discrimination in all protected classes, statewide. HAND staff look forward to continuing the City's relationship with DLC to help implement various components of its new Housing Plan.

On average, approximately 300 calls a year to the Disability Law Center originate from Salt Lake City residents. Data on fair housing testing from the Disability Law Center, the most common rental housing discrimination in Salt Lake City are primarily based on disability status, national origin, and race. Data collected from 2013 to 2018 showed 97 cases of confirmed disparate treatment and signs of disparate treatment, regarding housing discrimination in Salt Lake City. During this period there were a total of 1,078 reports of people who felt they had been discriminated against. Of those, 456 total required short-term assistance.

Action: Zoning Amendments

Impediments Addressed:

- Racial and Ethnic Segregation
- Access to Opportunity
- Housing Affordable to Households at 50% AMI and Below
- Rental Housing for Large Families
- Housing for Disabled Persons
- Zoning and Land Use Restrictions

Summary: Salt Lake City continues to promote the development of affordable housing for low-income households, including protected classes, through zoning amendments. For example, the Accessory Dwelling Unit, Transit Station Area Zoning District, and Impact Fee Exemption ordinances encourage the development of affordable housing. Impact fee exemptions are offered at a sliding scale reduction depending on the affordability level of the unit, with reductions as high as 100%. Accessory dwelling units can expand housing choice in low poverty areas. Transit-oriented developments provide persons with physical disabilities with adequate, reliable public transportation to easily access employment, goods, services, and housing. Affordable housing near public transportation also expands housing options for persons without driver's licenses, such as refugees, newly immigrated minorities, formerly homeless, and mentally disabled persons.

Action: Salt Lake City Landlord/Tenant Program

Impediment Addressed:

- Fair Housing Knowledge

Summary: The Landlord/Tenant Initiative (also known as the Good Landlord Program) provides training regarding best management practices, fair housing law, and city ordinance requirements.

Action: Local Opportunity Index

Impediment Addressed:

- Regional Fair Housing Coordination

Summary: In 2014, the Bureau of Economic and Business Research completed a study identifying impediments to fair housing on a regional scale. The *Regional Analysis to Fair Housing Choice: Salt Lake County* provides information not only on discrimination issues, but also on access to opportunity. That report relied on 2010 and 2013 Census and ACS data. To update that information, the City commissioned a new assessment focused on neighborhoods within Salt Lake. It will be used to drive future local and federal investments that breakdown disparities in opportunity. In 2019, Salt Lake City worked with the Kem C. Gardner Institute at the University of Utah to update and apply the City's local opportunity index.

Action: Utah Fair Housing Forum

Impediment Addressed:

- Regional Fair Housing Coordination

Summary: Salt Lake City continued to be a member of the Utah Fair Housing Forum, which includes representatives from HUD's Regional Office of Fair Housing and Equal Opportunity, the Utah Antidiscrimination and Labor Division, the Disability Law Center, entitlement cities, and fair housing advocacy groups. HAND staff attend monthly meetings with the coalition and will attend the annual Fair Housing Forum. The forum serves as a platform to share information and coordinate efforts relating to fair housing. HAND staff attend an annual local HUD sponsored Fair Housing Conference. Information learned at any training or conference is then shared with our community partners.

Action: Fair Housing Month

Impediment Addressed:

- Fair Housing Knowledge

Summary: Salt Lake City HAND commemorated the 52nd anniversary of the Fair Housing Act. Salt Lake City’s HAND welcomes this opportunity join the Federal Government and state and local jurisdictions across America in this celebration of the rich diversity of our people and the right of all citizens to live where they choose without fear of discrimination, regardless of: race, color, religion, sex, disability, familial status and national origin.

Salt Lake City led the way to further protect individuals from housing discrimination, by enacted the Fair Housing Policy of 2009, to include: sexual orientation and gender identity or expression, of which Salt Lake County and the State of Utah later enacted in 2015.

Action: Sub-grantee Fair Housing Training

Impediment Addressed:

- Fair Housing Knowledge

Summary: HAND continued to provide fair housing information and training at its annual workshop for CDBG, ESG, HOME, and HOPWA sub-grantees to help them increase the awareness of their clients—many of whom are minorities, immigrants, refugees, single parents, persons with disabilities, and tenants—about fair housing laws.

Action: Neighborhood Improvements in Racial and Ethnic Concentrated Areas of Poverty

Impediment Addressed:

- Access to Opportunity

Summary: Salt Lake City allocated funding in CDBG funds to construct sidewalk accessibility ramps in compliance with ADA requirements. CDBG allocations also included funding for deteriorated sidewalk reconstruction and for strategic park improvements in Poplar Grove. Projects were largely targeted toward Salt Lake City’s two racial/ethnic concentrated areas of poverty.

The City has also continued to fund significant park improvements on the Three Creek Confluence project in the Glendale neighborhood, along with improved pedestrian accessibility and cyclist safety improvements. Additionally, 900 West Node Enhancements, Post Street Reconstruction Project, and the Poplar Grove Neighborhood Byway, are all improving CDBG target area neighborhoods livability through pedestrian access and safety developments.

Action: Fair Housing Citizen Outreach

Impediment Addressed:

- Fair Housing Knowledge

Summary: HAND integrated fair housing education with all affordable housing materials, educational curriculum, and its programs and services increasing opportunities to affirmatively further fair housing. HAND continued to maintain a fair housing page on its website providing links to the Utah Antidiscrimination and Labor Division Fair Housing website and HUD's Housing Discrimination and Complaints website. All calls received by HAND looking for information or wanting to file a discrimination complaint were referred to the Disability Law Center.

CR-40 MONITORING – 91.220; 91.320

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements.

The Housing and Neighborhood Development (HAND) uses the application process to begin its annual monitoring of applicants. Each application is reviewed and subjected to a risk analysis of proposed activities. This is to ensure that each applicant agency and application meets a national objective and that the program's goals are aligned with the goals identified in the City's Consolidated Plan.

Applications that qualify through the initial review process next go through an extensive public process, which allows for public comment and input. Funding determinations are ultimately made by the Salt Lake City Council after applicants and the public have had the opportunity to provide comments. HAND drafts contracts for the projects allocated funds by the City Council. Contracts identify applicable regulations, scopes of work, budgets, and any other Federal, State, and local requirements of the grant. Once fully executed contracts are in place, HAND's Capital Planning staff are responsible for providing technical assistance and conducting monitoring visits for agencies for the duration of the contract. Agencies are monitored according to City policies, program-specific policies, HUD regulations, and the details of the program-specific contract.

Sub-recipients and sub-grantees are required to attend a grant training seminar prior to the start of the fiscal year to ensure agencies are aware of program requirements. This seminar allows HAND staff to reiterate Federal regulations, provide guidance on changes for the upcoming grant year, identify concerns noted in prior year monitoring visits, and confirm that agencies are aware of City expectations with regard to compliance and performance standards. Training materials are provided physically at the training and made available through the City's grant application software and on the website for HAND's Federal grants. A minimum of one attendee is required to attend this training from each agency.

The City operates all CDBG, ESG, HOME and HOPWA grants on a reimbursement basis. This ensures that desk reviews, an important part of monitoring, can be completed before Federal funds are utilized for any program or project. A desk review was completed for every reimbursement request. This allowed HAND staff to ensure that all requirements of the contract and federal regulations were actively being met prior to disbursing any funds or drawing funds from HUD's Integrated Disbursement and Information System (IDIS). The IDIS system also helps assist with program/project eligibility requirements, track spending rates and report performance measurements.

During the program year, the HAND staff works together to ensure Federal regulations are followed. This ensures consistent communication between staff and agencies and reduces confusion. Additionally, agencies who receive grant funding for the first time or after years of not receiving funds receive an in-person technical assistance visit. This fiscal year, due to emergency declarations by the Salt Lake City Mayor, Salt Lake County Mayor, and the Governor, all TA's were done remotely over video conferencing. Each TA visit is tailored to the program and to the staff overseeing it. HAND staff focuses heavily on regulatory requirements for new Sub-recipients, as these tend to be the most complex requirements of a program.

Through the use of a Risk Analysis, coupled with reporting mechanisms, the Division Director and HAND staff are able to determine which agencies would benefit from a technical training session, and which agencies need to have an on-site monitoring visit. The agencies that score highest typically have a monitoring visit during the following program year. As per Federal regulations, select agencies from each program (CDBG, ESG, HOME, and HOPWA) are monitored on an annual basis. This fiscal year, due to emergency declarations by the Salt Lake City Mayor, Salt Lake County Mayor, and the Governor, all monitoring visits were done remotely over video conferencing.

Because it is a HAND policy that each reimbursement request receives a desk review prior to funds being disbursed, it is a straightforward process to monitor compliance throughout the term of the contract. In addition to desk reviews, tailored guidance is given throughout the year via telephone and email conversations. Many of the agencies receiving funding were for programs that have received grant funds over a long period of time and had no substantial changes to their programs. As such, the City focused its efforts on new agencies needing technical assistance and working with veteran agencies on their performance measurements to ensure better data quality for outcomes.

CITIZEN PARTICIPATION PLAN – 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The City encourages citizens to become active in their communities, providing feedback to the City about how their neighborhoods could be improved, how funding should be prioritized, and address safety concerns.

Community Development General Needs Hearing:

On November 29, 2018, HAND invited residents to participate in a General Needs Hearing to gather public comments on housing and community development needs as they relate to low and moderate-income residents. Eight people attended the hearing in public and nine additional people submitted written comments. Comments related to the need for affordable and accessible housing; refugee assistance; housing rehabilitation; street and neighborhood improvements; substance use disorder services, public services for homeless, low-income residents, and other vulnerable residents; early childhood education; job training programs; increased opportunity within concentrated areas of poverty; parks; bike and pedestrian improvements; and the need for more affordable transportation options throughout the city. Information gathered at the public hearing was utilized to prioritize needs within the community.

City Council Public Hearing:

The Salt Lake City Council held a public hearing on March 15, 2019 to accept comment on proposed activities to be supported with CDBG, ESG, HOME, and HOPWA funding during the 2019-2020 program year. The City Council accepted public input from those who attended the public hearing and through written comments for those unable to attend in person. The City Council made its final funding decisions following review of the recommendations made by the citizen review boards and the Mayor, as well as the public hearing comments.

Funding recommendations by the citizen review boards, the Mayor and the Council took into account the ability of the applicants to meet the needs of the low and moderate-income residents of the City, the amount of funds available for each of the federal grant programs, and the ability of proposed activities to meet the goals and objectives outlined in the City's 2015-2019 Consolidated Plan.

Public Engagement:

Each year Salt Lake City engages the public at a variety of events to get feedback on what funding priorities are the most important to them. During the 2018-2019 program year, HAND conducted a community engagement survey for the upcoming 2019-2020 funding year. HAND staff went to eight different public events to get feedback. HAND has a booth with posters where the public is contacted and asked to vote on their top three funding priorities. For 2018-2019's public engagement, 1,322 residents participated, and 3,966 votes were tallied. Programs that better housing options, provide more parks and green space, and homeless services received the most votes. This was followed by programs which help with early childhood education, access to healthy food, better transportation options, job training, and access to technology.

Limited English Proficiency Outreach and Community Invitation:

In an effort to broaden public participation and provide outreach to non-English speaking and very low-income residents in the preparation and development of these Plans and Reports, Salt Lake City engages with the Utah Housing Coalition and the Long Range Planning Committee. The Utah Housing Coalition is a state-wide organization created to address affordable

housing issues comprised of members from local governments, lending institutions, housing developers, faith-based organizations, housing advocates, real estate entities, public housing authorities, and community service organizations. The Long Range Planning Committee is a county-wide organization created to address the County's homeless issues and responsible for implementing the ten-year plan to end chronic homelessness.

Notices are sent out on the Housing and Neighborhood Development's public distribution list, as well as posted on various City website pages, sent out as press releases through the Mayor's Office.

Citizens are notified of accessible parking spaces and building entrances. They are also made aware that reasonable accommodations for individuals with disabilities or those in need of language interpretation services can be provided if 48-hour notice is given by contacting Housing and Neighborhood Development, and a TDD service number is available for the hearing impaired.

Performance reports provided to the public:

The Consolidated Annual Performance and Evaluation Report (CAPER) for 2019-2020 will be made available for public review and comment from September 14 - September 28, 2020. Due to Coronavirus precautions, no physical postings were posted. Copies of the CAPER, along with Public Notices in English and Spanish were posted on the State's Public Notice website, HAND's website, and copies were distributed to community partners and other City Office and Department to post on appropriate notice sites and distribution lists. Non-English speaking and ADA community contacts were also notified. The CDBG Financial Summary Report (C04PR26) was also made available for public review.

Specify the nature of, and reasons for, any changes in the City’s program objectives and indications of how the City would change its program as a result of its experiences.

This 2019-2020 CAPER report closes out the fifth and final year of a five-year 2015-2019 Consolidated Plan period.

For the next five years Salt Lake City finalized and approved a new Consolidated Plan. The 2020-2024 Consolidated Plan is a strategic plan focused on building Neighborhoods of Opportunity to promote capacity in neighborhoods with concentrated poverty and to support the City’s most vulnerable populations. Identified below are the five goals of the 2020-2024 Consolidated Plan:

Housing

To provide expanded housing options for all economic and demographic segments of Salt Lake City’s population while diversifying the housing stock within neighborhoods.

Transportation

To promote accessibility and affordability of multimodal transportation options.

Build Community Resiliency

Build resiliency by providing tools to increase economic and/or housing stability.

Homeless Services

To expand access supportive programs that help ensure that homelessness is rare, brief, and non-recurring.

Behavioral Health

To provide support for low-income and vulnerable populations experiencing behavioral health concerns such as substance abuse disorders and mental health challenges.

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations.

List those projects that should have been inspected on-site this program year based upon the schedule in 92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how the City will remedy the situation.

Each year, Salt Lake City arranges to do a file review and a physical onsite inspection of affordable rental housing supported through the HOME program. For the 2019-2020 year Salt Lake City was not able to do on-site inspections due to Coronavirus restrictions and utilized the waiver provided by HUD for On-site Inspections. However, there were no rental developments in the required HUD timeframe to monitor in the 2019-2020 program year, thus there will be no delayed physical inspections of rental developments.

The primary purpose of doing an on-site inspection is to ensure that the physical property, including the common areas of the buildings and rental units, is maintained according to Salt Lake City Residential Building Code and that the property is free of hazards. All of this is in an effort to ensure that those residents living on these premises are housed in a clean, safe and decent living environment. A member of the City's Building Inspection team accompanies HAND staff to conduct on-site inspections and documents compliance issues in the City's licensure and code violation database. During the 2019-2020 program year Salt Lake City HAND did not complete a physical inspection of any rental housing, since there were none in need of scheduling for this year.

The City sends monitoring results within sixty days of the audit to the project owner. If issues arise that need to be addressed, the development owner is provided up to thirty to sixty days to bring the units and policies into compliance. The length of time is dependent upon the severity of the issues identified. The City requires that the property owner submit a letter indicating that all findings have been addressed with proof of work completed. This may be in the form of maintenance work orders, invoices, payments, or photographs of corrected deficiencies approved by a member of the City's inspection team. Follow up inspections are conducted by the Building Inspection team on an as-needed basis.

As previously stated, this year all HOME funded developments were not required to be monitored according to the HUD frequency. Three HOME development projects are no longer under the original HOME affordability period and do not require monitoring from Salt Lake City, those projects are Sedona Apartments, Lowell Apartments, and Glendale Senior Apartments. Salt Lake City anticipates three new developments to complete construction with HOME funding in the next year as well as CHDO rehabilitation projects that are currently going through the application process. The new developments that are currently in construction are; Centro Civico, an affordable complex for seniors and refugees, Central City Apartments, a deeply affordable development with an outpatient clinic for those with substance abuse

disorders, and 255 State Street, an affordable mixed-use apartment complex.

Provide an assessment of the City’s affirmative marketing actions for HOME units. 92.351(b)

The City’s affirmative marketing actions for informing the public, project owners and potential tenants about Federal fair housing laws include the following:

Salt Lake City is a member of the Utah Fair Housing Forum through which it coordinates activities with HUD’s Regional Office of Fair Housing and Equal Opportunity and the Utah Antidiscrimination and Labor Division. To promote knowledge of fair housing laws among landlords and tenants, the City also supports and participates in the annual Education Conference and Trade Show sponsored by the Utah Fair Housing Forum and Utah Apartment Association. This has been an excellent opportunity for individuals, realtors, apartment owners, property managers, landlords and tenants to learn about Federal Fair Housing Laws.

The City’s Housing and Neighborhood Development Division continues to be proactive in affirmative marketing actions by providing information and training at its annual workshop for sub-recipients to help them increase the awareness of their clients—many of whom are immigrants, minorities, and tenants—about fair housing laws.

Housing and Neighborhood Development’s website also includes a fair housing page with a link to HUD’s Housing Discrimination and Complaints website. This link provides citizens with the ability to file fair housing discrimination complaints on-line.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics.

In program year 2019-2020, Salt Lake City brought in a total of \$1,500,000 in Program Income. Funds have been used to support Salt Lake City’s Housing Program and are still in the process of being expended. Currently, the funds have been utilized towards three homebuyer projects with the remaining continuing to assist the Housing Program.

Owner and Tenant Characteristics

All activities served households of 80% AMI or below. All three of the projects funded in the 2019-2020 year were homebuyer assistance projects.

Describe other actions taken to foster and maintain affordable housing. 92.220(k)

During the period under review, Salt Lake City has faced significant challenges to increasing the affordable housing opportunities in our city. The City continues to see significant demand for owner and renter-occupied housing and the

resulting impact on the supply of affordable housing. Salt Lake City’s Division of Housing and Neighborhood Development utilized federal funding to expand housing opportunities for low and moderate-income households, as well as vulnerable and at-risk populations. These funds were leveraged with other community resources and efforts in the community, such as Low Income Housing Tax Credits, Salt Lake City’s Housing Trust Fund, and State of Utah Olene Walker Trust Fund.

Salt Lake City utilized HOME funds to provide a wide range of activities including acquisition and rehabilitation/construction of affordable housing for homeownership, rehabilitation of existing homes, and providing direct rental assistance to low-income residents. HOME funding is targeted to households earning 0% to 80% AMI. Salt Lake City has participated in statewide initiatives to address the community’s critical need for affordable housing, including the State of Utah’s Commission on Housing Affordability, which is a five-year initiative to gather data on current housing needs within the State as a whole and its individual communities. City staff also participate in the Salt Lake Valley Coalition to End Homelessness, which has a housing-focused subgroup responsible for analyzing existing stock and utilization. The City continues to coordinate with other agencies within the larger community.

CR-55 HOPWA – 91.520 (e)

IDENTIFY THE NUMBER OF INDIVIDUALS ASSISTED AND THE TYPES OF ASSISTANCE PROVIDED

Use the table below to report on the one-year goals for the number of households provided housing through the use of HOPWA activities for: short-term rent, mortgage, and utility assistance payments to prevent homelessness of the individual or family; tenant-based rental assistance; and units provided in housing facilities developed, leased, or operated with HOPWA funds.

Table 14 – HOPWA Number of Households Served

Number of Households Served Through:	One-year Goal	Actual
Short-term rent, mortgage, and utility assistance payments		35
Tenant-based rental assistance		60
Units provided in transitional housing facilities developed, leased, or operated with HOPWA funds		0
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds		0
Total		95

Salt Lake City was able to advance each one-year goal under HOPWA during the 2019-2020 program year.

Salt Lake City's project sponsor, Utah Community Action, provided STRMU assistance and case management to 35 low-income households who are HIV+ with an income less than 80% of AMI. These households and individuals assisted are in danger of losing their housing and/or are formerly homeless. All these households came through referrals from Clinic1A, Utah Aids Foundation, or other community partners. HOPWA applicants demonstrated that they were at-risk of homelessness or were homeless and did not have necessary alternative resources to overcome their housing crises. These funds targeted households with income less than 80% of AMI with at least one member reporting positive for HIV.

Salt Lake City's project sponsor, The Housing Authority of Salt Lake County, provided TBRA services to 60 households, increasing the number over previous years, continuing to provide necessary housing rental assistance to current households, and expand the tenant based rental assistance program for people with HIV/AIDS and their families.

Salt Lake City's project sponsor, Utah AIDS Foundation, provided 39 households with supportive services with HOPWA funding provided by Salt Lake City. Utah Community Action provided supportive services to 107 households (11 duplicates). 20 households (6 duplicates) were provided with PHP services through two project sponsors.

A total of 109 de-duplicated households were served with HOPWA housing subsidy assistance (PHP, TBRA, or STRMU) and a total of 135 households were provided with supportive services (case management) during the 2019-2020 program year.

RECIPIENT INFORMATION

Recipient Name: Salt Lake City Corporation
 Organizational DUNS Number: 072957822
 EIN/TIN Number: 876000279
 HUD Field Office: Denver
 COC Where ESG Assistance is provided: Salt Lake City & County COC

ESG CONTACT INFORMATION

Name: Lani Eggertsen-Goff
 Position: Director
 Address: 451 South State Street, Rm 445, Salt Lake City, UT 84111
 Phone Number: 801-535-6240
 Email Address: Lani.Eggertsen-Goff@slcgov.com

SECONDARY ESG CONTACT INFORMATION

Name: Tony Milner
 Position: Policy and Program Manager
 Address: 451 South State Street, Rm 445, Salt Lake City, UT 84111
 Phone Number: 801-535-6168
 Email Address: Tony.Milner@slcgov.com

PROGRAM YEAR

July 1, 2019- June 30, 2020

SUBGRANTEES THAT RECEIVED AN ESG AWARD

NAME	CITY	STATE	ZIP CODE	DUNS	DV PROVIDER	ORGANIZATION TYPE	AWARD AMOUNT
Utah Community Action	Salt Lake	Utah	84104	144483377	N	Non-Profit Agency	\$53,000
Salt Lake City	Salt Lake	Utah	84111	72957822	N	Unit of Gov't	\$22,446
The Road Home	Salt Lake	Utah	84101	612496802	N	Non-Profit Agency	\$84,077
The Road Home	Salt Lake	Utah	84101	612496802	N	Non-Profit Agency	\$40,000
Volunteers of America	Salt Lake	Utah	84115	931851265	N	Faith Based Non-Profit Agency	\$44,115

CR-65 ESG PERSONS ASSISTED

This information is gathered through HMIS or comparable systems, aggregated and reported to HUD via their SAGE reporting tool.

IDENTIFY PERSONS SERVED UTILIZING EMERGENCY SOLUTIONS GRANT FUNDING

PERSONS SERVED

Type of Person Served	Output Number of Persons
Adults	8,587
Children	27
Don't Know/ Refused/ Other	5
Missing Information	0
Total	8,619

PERSONS SERVED BY GENDER FOR ALL ACTIVITIES

Gender	Output Number of Persons
Male	6,626
Female	1,931
Transgender/Gender Nonconforming	59
Don't Know/ Refused/ Other	1
Missing Information	2
Total	8,619

PERSONS SERVED BY AGE FOR ALL ACTIVITIES

Age	Output Number of Persons
Under 18	27
18 years – 24 years	728
25 years and over	7,859
Don't Know/ Refused/ Other	5
Missing Information	0
Total	8,619

PERSONS SERVED BY RACE

Race	ESG
White	6,319
Black or African American	1,094
Asian	112
American Indian or American Native	523
Native Hawaiian or Other Pacific Islander	154
Multiple Races	294
Don't Know/Refused	59
Information Missing	64
Total	8,619
Hispanic	1,738
Not Hispanic	6,795

Ethnicity of individuals pulled in the ESG CAPER also included 29 “Client Doesn’t Know/Client Refused” and 57 “Data Not Collected”.

CR-70 EMERGENCY SOLUTIONS GRANT ASSISTANCE PROVIDED AND OUTCOMES – 91.520(g)

SHELTER UTILITZATION

Shelter Utilization	Output Number of Bed Nights
New Units – Rehabbed	0
New Units – Conversion	0
Number of Bed Nights Available	182,409
Number of Bed Nights Provided	145,395
Capacity Utilization	79.7%

Emergency Shelters included in the Shelter Utilization are The Road Home Downtown Community Shelter until closure in November 2019, the Men’s Resource Center, and the VOA Youth Resource Center. The utilization rate is lower than usual due to significant changes in the shelter system with the transition from one downtown shelter to three smaller resource centers. Coronavirus also had an impact on bed use between April and June 2020.

PROJECT OUTCOMES DATA MEASURED UNDER THE PERFORMANCE STANDARDS DEVELOPED IN CONSULTATION WITH THE COC(s).

Salt Lake City grades programs receiving Emergency Solutions Grant funding by how those programs meet objectives and outcomes as outlined by the U.S. Department of Housing and Urban Development (HUD). Objectives help define the grantee’s intended purpose for the activity being funded. Objective choices include Creating Suitable Living Environments

or Providing Decent Housing. Outcomes are benefits to an individual or community that result from the program’s Activities. Outcome choices include Availability/Accessibility and Affordability.

Additionally, the Salt Lake Continuum of Care contracts with the State of Utah to administer Utah’s Homeless Information Management System (HMIS). All service agencies in the region and the rest of the state are under a uniform data standard for HUD reporting and local ESG funders. All ESG funded organizations participate in HMIS. HMIS is supported by Client Track. Salt Lake City reviews HMIS data to ensure grantees are properly using funds as promised in their contracts and meeting larger, City, Continuum of Care and State goals. HAND staff participate on the HMIS Steering Committee.

CR-75 ESG EXPENDITURES

Identify how ESG funds were spent over the last three program years.

ESG EXPENDITURES FOR HOMELESS PREVENTION ACTIVITIES

Activity	2016-17	2017-18	2018-19	2019-20
Rental Assistance	\$22,000	\$32,000	\$30,000	0
Housing Relocation & Stabilization Services: Financial Assistance	0	0	0	0
Housing Relocation & Stabilization Services: Services	0	0	0	0
Homeless Prevention	0	0	0	\$53,000
Total:	\$22,000	\$32,000	\$30,000	\$53,000

ESG EXPENDITURES FOR RAPID RE-HOUSING ACTIVITIES

Activity	2016-17	2017-18	2018-19	2019-20
Rental Assistance	\$87,198	\$85,508	\$85,382	\$39,598
Housing Relocation & Stabilization Services: Financial Assistance	0	0	0	0
Housing Relocation & Stabilization Services: Services	0	0	0	0
Homeless Prevention	0	0	0	0
Total:	\$87,198	\$85,508	\$85,382	\$39,598

ESG EXPENDITURES FOR EMERGENCY SHELTER

Activity	2016-17	2017-18	2018-19	2019-20
Essential Services	0	0	0	0
Operations	\$164,115	\$164,115	164,115	\$139,227
Renovation	0	0	0	0
Major Rehab	0	0	0	0
Conversion	0	0	0	0
Total	\$164,115	\$164,115	\$164,115	\$139,227

OTHER GRANT EXPENDITURES

Activity	2016-17	2017-18	2018-19	2019-20
HMIS	0	0	0	0
Administration	\$18,666	\$18,121	0	\$22,446
Street Outreach	0	0	0	0
Total	\$18,666	\$18,121	0	\$22,446

TOTAL ESG GRANT FUNDS EXPENDED

Total Funds Expended in the Last 3 Years	2016-17	2017-18	2018-19	2019-20
\$833,512	\$291,979	\$299,744	\$279,497	\$254,271

ESG MATCH SOURCE

Funding Source	2016-17	2017-18	2018-19	2019-20
Other Non-ESG HUD Funds	0	0	\$8,695	\$97,122
Other Federal Funds	\$127,864	\$45,536	\$19,340	0
State Government	0	0	\$96,077	\$60,030
Local Government	0	0	0	0
Private Funds	\$138,065	\$234,544	\$114,388	\$97,119
Other	0	\$3,469	\$9,297	0
Fees	\$26,050	\$16,195	\$1,700	0
Program Income	0	0	\$30,000	0
Total Match Amount	\$291,979	\$299,744	\$279,497	\$254,271

TOTAL AMOUNT OF FUNDS EXPENDED ON ESG ACTIVITIES

Total Funds Expended In the Last 3 Years	2016-17	2017-18	2018-19	2019-20
\$1,640,417	\$583,958	\$572,881	558,994	\$508,542



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PART I: SUMMARY OF CDBG RESOURCES

01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR	0.00
02 ENTITLEMENT GRANT	3,433,958.00
03 SURPLUS URBAN RENEWAL	0.00
04 SECTION 108 GUARANTEED LOAN FUNDS	0.00
05 CURRENT YEAR PROGRAM INCOME	1,539,000.00
05a CURRENT YEAR SECTION 108 PROGRAM INCOME (FOR SI TYPE)	0.00
06 FUNDS RETURNED TO THE LINE-OF-CREDIT	0.00
06a FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT	0.00
07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE	0.00
08 TOTAL AVAILABLE (SUM, LINES 01-07)	4,972,958.00

PART II: SUMMARY OF CDBG EXPENDITURES

09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION	4,451,182.95
10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT	0.00
11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)	4,451,182.95
12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	427,469.15
13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	0.00
14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES	0.00
15 TOTAL EXPENDITURES (SUM, LINES 11-14)	4,878,652.10
16 UNEXPENDED BALANCE (LINE 08 - LINE 15)	94,305.90

PART III: LOWMOD BENEFIT THIS REPORTING PERIOD

17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS	0.00
18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING	0.00
19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES	4,259,592.95
20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT	0.00
21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)	4,259,592.95
22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)	95.70%

LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS

23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION	PY: PY: PY:
24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION	0.00
25 CUMULATIVE EXPENDITURES BENEFITING LOW/MOD PERSONS	0.00
26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)	0.00%

PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS

27 DISBURSED IN IDIS FOR PUBLIC SERVICES	581,999.77
28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS	0.00
31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30)	581,999.77
32 ENTITLEMENT GRANT	3,433,958.00
33 PRIOR YEAR PROGRAM INCOME	2,000,000.00
34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP	0.00
35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)	5,433,958.00
36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)	10.71%

PART V: PLANNING AND ADMINISTRATION (PA) CAP

37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	427,469.15
38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS	0.00
41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 +LINE 40)	427,469.15
42 ENTITLEMENT GRANT	3,433,958.00
43 CURRENT YEAR PROGRAM INCOME	1,539,000.00
44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP	0.00
45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)	4,972,958.00
46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)	8.60%



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LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17

Report returned no data.

LINE 18 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 18

Plan Year	IDIS Project	IDIS Activity	Activity Name	Matrix Code	National Objective	Drawn Amount
2019	5	3098	Housing Authority of Salt Lake City - Freedom Landing Rehabilitation	14B	LMH	\$191,590.00
				14B	Matrix Code	\$191,590.00
Total						\$191,590.00

LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2016	7	2888	6344373	Three Creeks Confluence: Phase II	03F	LMA	\$19,637.28
2016	7	2888	6366512	Three Creeks Confluence: Phase II	03F	LMA	\$19,600.00
2016	7	2888	6383670	Three Creeks Confluence: Phase II	03F	LMA	\$191,050.30
2016	7	2888	6390417	Three Creeks Confluence: Phase II	03F	LMA	\$186,026.20
2016	7	2888	6409454	Three Creeks Confluence: Phase II	03F	LMA	\$70,332.24
2017	6	2978	6296634	Jordan River Parkway Improvements	03F	LMA	\$610.21
2017	6	2978	6344373	Jordan River Parkway Improvements	03F	LMA	\$1,239.52
2017	6	2978	6366512	Jordan River Parkway Improvements	03F	LMA	\$6,233.90
2017	6	2978	6383670	Jordan River Parkway Improvements	03F	LMA	\$264.24
2017	6	2978	6409454	Jordan River Parkway Improvements	03F	LMA	\$264.24
					03F	Matrix Code	\$495,258.13
2017	6	2977	6296634	900 West Neighborhood Node Enhancements	03K	LMA	\$680.00
2018	6	3033	6344373	Post Street Reconstruction - Design	03K	LMA	\$9,424.65
2018	6	3033	6383670	Post Street Reconstruction - Design	03K	LMA	\$14,126.81
2018	6	3034	6344373	Post Street Reconstruction - Construction	03K	LMA	\$462,706.99
2018	6	3036	6383670	Poplar Grove Neighborhood Byway Network	03K	LMA	\$15,457.97
					03K	Matrix Code	\$502,396.42
2016	5	2883	6383670	SLC CED- Deteriorated Sidewalk Replacement	03L	LMA	\$305.40
2017	6	2979	6344373	Deteriorated or Missing Concrete Program	03L	LMA	\$4,133.84
2018	6	3035	6344373	Deteriorated or Missing Concrete Program	03L	LMA	\$92,050.93
2018	6	3035	6366512	Deteriorated or Missing Concrete Program	03L	LMA	\$58,098.79
2018	6	3035	6383670	Deteriorated or Missing Concrete Program	03L	LMA	\$89,857.52
2018	6	3035	6390417	Deteriorated or Missing Concrete Program	03L	LMA	\$35,714.47
2018	6	3035	6409454	Deteriorated or Missing Concrete Program	03L	LMA	\$25,819.41
					03L	Matrix Code	\$305,980.36
2018	1	3049	6296634	YWCA - Women and Children in Jeopardy	03T	LMC	\$2,623.43
2018	1	3049	6316939	YWCA - Women and Children in Jeopardy	03T	LMC	\$4,634.08
					03T	Matrix Code	\$7,257.51
2018	6	3067	6296634	SLC HAND - Emergency Fund	03Z	LMC	\$2,038.66
2018	6	3067	6409454	SLC HAND - Emergency Fund	03Z	LMC	\$5,617.48
					03Z	Matrix Code	\$7,656.14
2018	2	3039	6296634	Boys and Girls Club - Poplar Grove Digital Divide Phase III	05D	LMC	\$9,870.98
					05D	Matrix Code	\$9,870.98
2019	4	3109	6344373	First Step House - Peer Support Program	05F	LMC	\$15,659.29
2019	4	3109	6366512	First Step House - Peer Support Program	05F	LMC	\$23,146.71
					05F	Matrix Code	\$38,806.00
2019	1	3116	6316939	YWCA Women & Children in Jeopardy	05G	LMC	\$9,574.24
2019	1	3116	6344373	YWCA Women & Children in Jeopardy	05G	LMC	\$18,076.77
2019	1	3116	6366512	YWCA Women & Children in Jeopardy	05G	LMC	\$6,638.77
2019	1	3116	6383670	YWCA Women & Children in Jeopardy	05G	LMC	\$9,391.52
2019	1	3116	6396506	YWCA Women & Children in Jeopardy	05G	LMC	\$1,709.13
2019	1	3116	6409454	YWCA Women & Children in Jeopardy	05G	LMC	\$12,894.57



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					05G	Matrix Code	\$58,285.00
2018	3	3038	6296634	Advantage Services - Provisional Supportive Employment Program	05H	LMC	\$5,624.64
2018	3	3040	6296634	English Skills Learning Center - Job Readiness Program	05H	LMC	\$2,883.24
2018	3	3045	6296634	Odyssey House - Vocational Training Program	05H	LMC	\$15,014.99
2019	3	3105	6316939	Advantage Services, Inc - Provisional Support Employment	05H	LMC	\$11,192.65
2019	3	3105	6344373	Advantage Services, Inc - Provisional Support Employment	05H	LMC	\$22,597.71
2019	3	3105	6366512	Advantage Services, Inc - Provisional Support Employment	05H	LMC	\$11,866.38
2019	3	3105	6383670	Advantage Services, Inc - Provisional Support Employment	05H	LMC	\$11,724.86
2019	3	3105	6409454	Advantage Services, Inc - Provisional Support Employment	05H	LMC	\$11,502.40
2019	3	3106	6383670	Columbus Foundation Inc. - Community Employment Program	05H	LMC	\$8,731.75
2019	3	3107	6344373	English Skills Learning Center - Job Readiness ESL for Immigrant and Refugee Adults	05H	LMC	\$13,996.82
2019	3	3107	6366512	English Skills Learning Center - Job Readiness ESL for Immigrant and Refugee Adults	05H	LMC	\$1,145.52
2019	3	3107	6383670	English Skills Learning Center - Job Readiness ESL for Immigrant and Refugee Adults	05H	LMC	\$1,244.75
2019	3	3107	6409454	English Skills Learning Center - Job Readiness ESL for Immigrant and Refugee Adults	05H	LMC	\$1,824.96
2019	3	3108	6344373	First Step House - Employment Preparation and Placement	05H	LMC	\$8,493.88
2019	3	3108	6366512	First Step House - Employment Preparation and Placement	05H	LMC	\$3,910.33
2019	3	3108	6383670	First Step House - Employment Preparation and Placement	05H	LMC	\$7,691.62
2019	3	3108	6409454	First Step House - Employment Preparation and Placement	05H	LMC	\$4,426.68
2019	3	3113	6366512	Odyssey House - Vocational Training Program	05H	LMC	\$15,335.12
2019	3	3113	6409454	Odyssey House - Vocational Training Program	05H	LMC	\$23,139.24
					05H	Matrix Code	\$182,347.54
2018	2	3042	6296634	Guadalupe Center - Early Learning Center	05L	LMC	\$5,271.24
2018	2	3044	6316939	Neighborhood House - Early Childhood Education	05L	LMC	\$2,330.82
2019	2	3110	6344373	Guadalupe Center - Early Learning Center	05L	LMC	\$8,482.60
2019	2	3110	6366512	Guadalupe Center - Early Learning Center	05L	LMC	\$13,088.51
2019	2	3110	6383670	Guadalupe Center - Early Learning Center	05L	LMC	\$12,385.89
2019	2	3112	6383670	Neighborhood House - Early Childhood Education	05L	LMC	\$36,866.97
					05L	Matrix Code	\$78,426.03
2019	4	3114	6344373	Salt Lake Donated Dental - Community Dental Program	05M	LMC	\$32,171.82
2019	4	3114	6383670	Salt Lake Donated Dental - Community Dental Program	05M	LMC	\$6,458.43
2019	4	3114	6409454	Salt Lake Donated Dental - Community Dental Program	05M	LMC	\$8,941.72
2019	4	3115	6344373	The INN Between - Hospice for Homeless	05M	LMC	\$27,921.37
2019	4	3115	6383670	The INN Between - Hospice for Homeless	05M	LMC	\$17,677.63
					05M	Matrix Code	\$93,170.97
2018	5	3028	6296634	CDC - Admin for Downpayment Program	05R	LMH	\$69,206.74
					05R	Matrix Code	\$69,206.74
2019	4	3111	6344373	International Rescue Committee - Getting Up To Speed	05Z	LMC	\$6,655.10
2019	4	3111	6366512	International Rescue Committee - Getting Up To Speed	05Z	LMC	\$14,808.64
2019	4	3111	6383670	International Rescue Committee - Getting Up To Speed	05Z	LMC	\$14,423.33
2019	4	3111	6409454	International Rescue Committee - Getting Up To Speed	05Z	LMC	\$8,741.93
					05Z	Matrix Code	\$44,629.00
2019	5	3097	6383670	Community Development Corporation Admin for Down Payment Programs	13B	LMH	\$17,665.49
2019	5	3099	6344373	NeighborWorks Salt Lake Rebuild and Revitalize Blight (RRB)	13B	LMH	\$10,551.00
					13B	Matrix Code	\$28,216.49
2017	5	2975	6296634	SLC Housing and Neighborhood Development, Small Repair Program	14A	LMH	\$1,970.00
2017	5	2975	6316939	SLC Housing and Neighborhood Development, Small Repair Program	14A	LMH	\$10,160.00
2017	5	2975	6344373	SLC Housing and Neighborhood Development, Small Repair Program	14A	LMH	\$4,990.00



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2017	5	2975	6366512	SLC Housing and Neighborhood Development, Small Repair Program	14A	LMH	\$2,625.00
2017	5	2975	6383670	SLC Housing and Neighborhood Development, Small Repair Program	14A	LMH	\$400.00
2017	5	2975	6390417	SLC Housing and Neighborhood Development, Small Repair Program	14A	LMH	\$500.00
2017	5	2975	6409454	SLC Housing and Neighborhood Development, Small Repair Program	14A	LMH	\$1,500.00
2017	5	2976	6316939	SLC Housing and Neighborhood Development, West Side Node Improvement Projects	14A	LMH	\$21,454.00
2017	5	2976	6366512	SLC Housing and Neighborhood Development, West Side Node Improvement Projects	14A	LMH	\$25,000.00
2017	5	2976	6383670	SLC Housing and Neighborhood Development, West Side Node Improvement Projects	14A	LMH	\$47,105.00
2017	5	2976	6390417	SLC Housing and Neighborhood Development, West Side Node Improvement Projects	14A	LMH	\$69,925.00
2018	5	3027	6296634	ASSIST - Emergency Home Repair	14A	LMH	\$6,207.76
2018	5	3027	6316939	ASSIST - Emergency Home Repair	14A	LMH	\$11,146.31
2018	5	3032	6296634	SLC HAND - Housing Rehab and Homebuyer Program	14A	LMH	\$63,088.80
2018	5	3032	6316939	SLC HAND - Housing Rehab and Homebuyer Program	14A	LMH	\$107,740.11
2018	5	3032	6344373	SLC HAND - Housing Rehab and Homebuyer Program	14A	LMH	\$38,905.00
2019	5	3096	6316939	ASSIST, Inc. Emergency Home Repair & Accessibility and Community Design	14A	LMH	\$15,843.74
2019	5	3096	6344373	ASSIST, Inc. Emergency Home Repair & Accessibility and Community Design	14A	LMH	\$95,438.53
2019	5	3096	6366512	ASSIST, Inc. Emergency Home Repair & Accessibility and Community Design	14A	LMH	\$68,841.49
2019	5	3096	6383670	ASSIST, Inc. Emergency Home Repair & Accessibility and Community Design	14A	LMH	\$91,981.21
2019	5	3096	6409454	ASSIST, Inc. Emergency Home Repair & Accessibility and Community Design	14A	LMH	\$30,002.80
2019	5	3100	6316939	SLC HAND - Housing Program Administration	14A	LMH	\$42,360.91
2019	5	3100	6344373	SLC HAND - Housing Program Administration	14A	LMH	\$285,816.99
2019	5	3100	6366512	SLC HAND - Housing Program Administration	14A	LMH	\$3,834.41
2019	5	3100	6383670	SLC HAND - Housing Program Administration	14A	LMH	\$5,825.53
2019	5	3100	6390417	SLC HAND - Housing Program Administration	14A	LMH	\$102,035.16
2019	5	3102	6383670	SLC Housing Rehab & Homebuyer Program	14A	LMH	\$999,675.34
2019	5	3102	6390417	SLC Housing Rehab & Homebuyer Program	14A	LMH	\$13,483.00
2019	5	3102	6409454	SLC Housing Rehab & Homebuyer Program	14A	LMH	\$405.00
					14A	Matrix Code	\$2,168,261.09
2015	9	2817	6316939	HAND Facade Program	14E	LMA	\$188.38
2016	6	2889	6316939	SLC CED Neighborhood Building Improvement Program	14E	LMA	\$25,270.89
2017	7	2983	6316939	SLC HAND - Neighborhood Building Improvement Program (NBIP)	14E	LMA	\$19,806.00
2017	7	2983	6344373	SLC HAND - Neighborhood Building Improvement Program (NBIP)	14E	LMA	\$27,550.05
2018	7	3037	6296634	Economic Development Facade Program (NBIP)	14E	LMA	\$6,000.00
2018	7	3037	6316939	Economic Development Facade Program (NBIP)	14E	LMA	\$29,118.23
2018	7	3037	6344373	Economic Development Facade Program (NBIP)	14E	LMA	\$2,564.00
2018	7	3037	6383670	Economic Development Facade Program (NBIP)	14E	LMA	\$11,552.50
2018	7	3037	6390417	Economic Development Facade Program (NBIP)	14E	LMA	\$3,100.00
2019	6	3104	6390417	Economic Development Facade Program (NBIP)	14E	LMA	\$44,674.50
					14E	Matrix Code	\$169,824.55
Total							\$4,259,592.95

LINE 27 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 27



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2018	1	3049	6296634	YWCA - Women and Children in Jeopardy	03T	LMC	\$2,623.43
2018	1	3049	6316939	YWCA - Women and Children in Jeopardy	03T	LMC	\$4,634.08
					03T	Matrix Code	\$7,257.51
2018	2	3039	6296634	Boys and Girls Club - Poplar Grove Digital Divide Phase III	05D	LMC	\$9,870.98
					05D	Matrix Code	\$9,870.98
2019	4	3109	6344373	First Step House - Peer Support Program	05F	LMC	\$15,659.29
2019	4	3109	6366512	First Step House - Peer Support Program	05F	LMC	\$23,146.71
					05F	Matrix Code	\$38,806.00
2019	1	3116	6316939	YWCA Women & Children in Jeopardy	05G	LMC	\$9,574.24
2019	1	3116	6344373	YWCA Women & Children in Jeopardy	05G	LMC	\$18,076.77
2019	1	3116	6366512	YWCA Women & Children in Jeopardy	05G	LMC	\$6,638.77
2019	1	3116	6383670	YWCA Women & Children in Jeopardy	05G	LMC	\$9,391.52
2019	1	3116	6396506	YWCA Women & Children in Jeopardy	05G	LMC	\$1,709.13
2019	1	3116	6409454	YWCA Women & Children in Jeopardy	05G	LMC	\$12,894.57
					05G	Matrix Code	\$58,285.00
2018	3	3038	6296634	Advantage Services - Provisional Supportive Employment Program	05H	LMC	\$5,624.64
2018	3	3040	6296634	English Skills Learning Center - Job Readiness Program	05H	LMC	\$2,883.24
2018	3	3045	6296634	Odyssey House - Vocational Training Program	05H	LMC	\$15,014.99
2019	3	3105	6316939	Advantage Services, Inc - Provisional Support Employment	05H	LMC	\$11,192.65
2019	3	3105	6344373	Advantage Services, Inc - Provisional Support Employment	05H	LMC	\$22,597.71
2019	3	3105	6366512	Advantage Services, Inc - Provisional Support Employment	05H	LMC	\$11,866.38
2019	3	3105	6383670	Advantage Services, Inc - Provisional Support Employment	05H	LMC	\$11,724.86
2019	3	3105	6409454	Advantage Services, Inc - Provisional Support Employment	05H	LMC	\$11,502.40
2019	3	3106	6383670	Columbus Foundation Inc. - Community Employment Program	05H	LMC	\$8,731.75
2019	3	3107	6344373	English Skills Learning Center - Job Readiness ESL for Immigrant and Refugee Adults	05H	LMC	\$13,996.82
2019	3	3107	6366512	English Skills Learning Center - Job Readiness ESL for Immigrant and Refugee Adults	05H	LMC	\$1,145.52
2019	3	3107	6383670	English Skills Learning Center - Job Readiness ESL for Immigrant and Refugee Adults	05H	LMC	\$1,244.75
2019	3	3107	6409454	English Skills Learning Center - Job Readiness ESL for Immigrant and Refugee Adults	05H	LMC	\$1,824.96
2019	3	3108	6344373	First Step House - Employment Preparation and Placement	05H	LMC	\$8,493.88
2019	3	3108	6366512	First Step House - Employment Preparation and Placement	05H	LMC	\$3,910.33
2019	3	3108	6383670	First Step House - Employment Preparation and Placement	05H	LMC	\$7,691.62
2019	3	3108	6409454	First Step House - Employment Preparation and Placement	05H	LMC	\$4,426.68
2019	3	3113	6366512	Odyssey House - Vocational Training Program	05H	LMC	\$15,335.12
2019	3	3113	6409454	Odyssey House - Vocational Training Program	05H	LMC	\$23,139.24
					05H	Matrix Code	\$182,347.54
2018	2	3042	6296634	Guadalupe Center - Early Learning Center	05L	LMC	\$5,271.24
2018	2	3044	6316939	Neighborhood House - Early Childhood Education	05L	LMC	\$2,330.82
2019	2	3110	6344373	Guadalupe Center - Early Learning Center	05L	LMC	\$8,482.60
2019	2	3110	6366512	Guadalupe Center - Early Learning Center	05L	LMC	\$13,088.51
2019	2	3110	6383670	Guadalupe Center - Early Learning Center	05L	LMC	\$12,385.89
2019	2	3112	6383670	Neighborhood House - Early Childhood Education	05L	LMC	\$36,866.97
					05L	Matrix Code	\$78,426.03
2019	4	3114	6344373	Salt Lake Donated Dental - Community Dental Program	05M	LMC	\$32,171.82
2019	4	3114	6383670	Salt Lake Donated Dental - Community Dental Program	05M	LMC	\$6,458.43
2019	4	3114	6409454	Salt Lake Donated Dental - Community Dental Program	05M	LMC	\$8,941.72
2019	4	3115	6344373	The INN Between - Hospice for Homeless	05M	LMC	\$27,921.37
2019	4	3115	6383670	The INN Between - Hospice for Homeless	05M	LMC	\$17,677.63
					05M	Matrix Code	\$93,170.97
2018	5	3028	6296634	CDC - Admin for Downpayment Program	05R	LMH	\$69,206.74
					05R	Matrix Code	\$69,206.74
2019	4	3111	6344373	International Rescue Committee - Getting Up To Speed	05Z	LMC	\$6,655.10



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2019	4	3111	6366512	International Rescue Committee - Getting Up To Speed	05Z	LMC	\$14,808.64
2019	4	3111	6383670	International Rescue Committee - Getting Up To Speed	05Z	LMC	\$14,423.33
2019	4	3111	6409454	International Rescue Committee - Getting Up To Speed	05Z	LMC	\$8,741.93
							\$44,629.00
Total							\$581,999.77

LINE 37 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 37

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2018	9	3024	6330054	Attorney's Office - Grant Administration	21A		\$25,090.00
2018	9	3025	6296634	Finance Department - Grant Administration	21A		\$28,406.38
2018	9	3026	6296634	SLC HAND - Program Administration	21A		\$29,482.58
2019	8	3094	6383670	Finance Department - Grant Administration	21A		\$27,684.38
2019	8	3094	6409454	Finance Department - Grant Administration	21A		\$26,880.26
2019	8	3095	6316939	SLC HAND - Grant Administration	21A		\$6,161.90
2019	8	3095	6344373	SLC HAND - Grant Administration	21A		\$167,157.39
2019	8	3095	6366512	SLC HAND - Grant Administration	21A		\$6,524.54
2019	8	3095	6383670	SLC HAND - Grant Administration	21A		\$20,544.05
2019	8	3095	6390417	SLC HAND - Grant Administration	21A		\$40,291.21
2019	8	3095	6409454	SLC HAND - Grant Administration	21A		\$49,246.46
							\$427,469.15
Total							\$427,469.15