



DRAFT Consolidated Annual Performance and Evaluation Report

HUD Program Year 2025

Fiscal Year 2025

SALT LAKE CITY CORPORATION

Department of Community and Neighborhoods
Housing Stability Division
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EXECUTIVE SUMMARY

Salt Lake City remains committed to enriching the lives of its residents and strengthening neighborhoods by supporting affordable housing, economic opportunities, and social service programs that benefit low- and moderate-income households and communities. Through the Housing Stability Division, this commitment is advanced via the **2025–2029 Consolidated Plan** and federal funding provided by the U.S. Department of Housing and Urban Development (HUD). These resources enable the City to significantly enhance the well-being of all residents, with a particular focus on assisting the most vulnerable populations.

In compliance with **24 CFR Part 570**, the Consolidated Annual Performance and Evaluation Report (CAPER) for the period from **July 1, 2025, through June 30, 2026**, has been prepared for Salt Lake City Corporation. This report outlines the activities carried out during the program year utilizing annual entitlement funding from HUD under the Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), HOME Investment Partnerships (HOME), and Housing Opportunities for Persons with HIV/AIDS (HOPWA) programs.

The projects, activities, and accomplishments detailed in the CAPER primarily benefit low- and moderate-income residents of Salt Lake City, with a focus on neighborhoods with a high percentage of such populations. The following is the overall program narrative based on the **2025–2029 Consolidated Plan** and associated Annual Action Plans. This CAPER covers the **2025–2026 program year, which marks the first year of the 2025–2029 Consolidated Plan.**

Table 1: 2025-2026 Funds Available

GRANT	FUNDING AVAILABLE
Community Development Block Grant	\$3,250,831
Emergency Solutions Grant	\$293,174
HOME Investment Partnership	\$817,318
Housing Opportunities for Persons With AIDS	\$972,032
Reallocated CDBG funds from prior years	\$650,000
Reallocated ESG funds from prior years	\$0
Reallocated HOME funds from prior years	\$122,000
Reallocated HOPWA from prior years	\$0
Total	\$6,105,355

CR-05 ASSESSMENT OF GOALS AND OBJECTIVES

91.520(a), 91.520(g)

Progress Salt Lake City has made in carrying out its strategic plan and action plan (91.520(a)).

The priorities and goals outlined in Salt Lake City's **2025–2029 Consolidated Plan** provided the foundation for the projects and activities undertaken during the **2025–2026 program year**. The Consolidated Plan emphasizes building capacity in neighborhoods with concentrated poverty and supporting at-risk populations by promoting initiatives that increase community resiliency, expand access to affordable housing, behavioral health services, homeless services, and improve transportation options.

The key priorities and goals addressed during the **2025–2026 program year** are summarized as follows:

- **Housing.** Protect tenants and increase housing stability, preserve existing affordable housing, produce more affordable housing.
- **Transportation.** Make transit and active transportation competitive and attractive modes of travel, support investments that will move toward a goal of zero traffic deaths, heal the east/west transportation divide
- **Community Services.** Improve access and opportunity to relevant and dignified food choices, increase access to high-quality and affordable childcare and out-of-school care, improve access to technology and technology literacy.
- **Homeless Services.** Expand and enhance services and resources that prevent homelessness, increase access to and availability of support services and case management for people experiencing and susceptible to homelessness, prioritize resources and services for individuals experiencing unsheltered homelessness.
- **Business and Workforce Development.** Job training and support services, small business support, small local business façade improvements.
- **Environmental Contamination Testing and Remediation.** Westside clean up and remediation.

These priorities continued to guide the City's efforts throughout the **2025–2026 program year**, driving the development and implementation of projects and activities designed to meet the needs of Salt Lake City's most vulnerable residents. As the **first year** of the 2025–2029 Consolidated Plan, this CAPER reflects the City's cumulative progress toward achieving the long-term goals established for this planning cycle.

Comparison of the proposed vs the actual outcomes for each outcome measure submitted with the Consolidated Plan. Explain, if applicable, why progress was not made toward meeting goals and objectives (91.520 (g)).

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of Salt Lake City's program year goals.

Table 2: Goals and Outcomes

Goal	Category	Source	Indicator	Unit of Measure	Expected - Strategic Plan	Actual - Strategic Plan	Percent Complete	Expected - Program Year	Actual - Program Year	Percent Complete
Administration	Admin	CDBG / HOPWA HOME / ESG	Other	Other	838,239	814,697	97.19%	0	0	0%
Behavioral Health	PSBH	CDBG	Public service activities other than Low / Moderate Income Housing Benefit	Persons Assisted	400	2180	539.50%	668	1228	183.835
Behavioral Health	PSBH	HOPWA	Homeless Person Overnight Shelter	Persons Assisted	0	0	0%	0	0	0%
Community Resiliency	EDPS	CDBG	Public Facility or Infrastructure Activities for Low / Moderate Income Housing Benefit	Households Assisted	275	0	0%	0	0	0%
Community Resiliency	EDPS	CDBG	Public service activities other than Low / Moderate Income Housing Benefit	Persons Assisted	0	18171	0%	609	2086	342.53%
Community Resiliency	EDPS	CDBG	Facade treatment/business building rehabilitation	Business	0	14	0%	20	12	60%

Community Resiliency	EDPS	CDBG	Public Facility or Infrastructure Activities other than Low / Moderate Income Housing Benefit	Persons Assisted	0	14	0%	0	0	0%
Community Resiliency	EDPS	CDBG	Homeless Person Overnight Shelter	Persons Assisted	0	2,764	0%	0	0	0%
Community Resiliency	EDPS	CDBG	Jobs created / retained	Jobs	0	19	0%	0	0	0%
Community Resiliency	EDPS	CDBG	Businesses assisted	Businesses Assisted	50	50	100.00%	0	0	0%
Homeless Services	PHH	CDBG / ESG	Public service activities other than Low / Moderate Income Housing Benefit	Persons Assisted	375	8,248	2,199.47%	0	0	0%
Homeless Services	PHH	CDBG / ESG	Public service activities for Low / Moderate Income Housing Benefit	Households Assisted	0	2,350	0%	687	2612	380.20%
Homeless Services	PHH	CDBG / ESG	Direct Financial Assistance to Homebuyers	Households Assisted	0	2,350	0%	0	0	0%
Homeless Services	PHH	CDBG / ESG	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	750	0	0%	0	0	0%
Homeless Services	PHH	CDBG / ESG	Homeless Person Overnight Shelter	Persons Assisted	0	332	0%	1652	157	9.5%
Homeless Services	PHH	CDBG / ESG	Overnight/Emergency Shelter / Transitional Housing Beds added	Beds	0	0	0%	0	0	0%
Homeless Services	PHH	CDBG / ESG	Homelessness Prevention	Persons Assisted	925	0	0%	0	0	0%

Housing	AH	CDBG / HOPWA HOME / ESG	Public service activities other than Low / Moderate Income Housing Benefit	Persons Assisted	0	16	0%	0	0	0%
Housing	AH	CDBG / HOPWA HOME / ESG	Public service activities for Low / Moderate Income Housing Benefit	Households Assisted	0	5	0%	0	0	0%
Housing	AH	CDBG / HOPWA HOME / ESG	Rental units constructed	Household Housing Unit	15	0	0%	1	2	200%
Housing	AH	CDBG / HOPWA HOME / ESG	Rental units rehabilitated	Household Housing Unit	50	0	0%	127	87	69%
Housing	AH	CDBG / HOPWA HOME / ESG	Homeowner Housing Added	Household Housing Unit	15	9	60.00%	3	4	133.33%
Housing	AH	CDBG / HOPWA HOME / ESG	Homeowner Housing Rehabilitated	Household Housing Unit	2,670	388	14.53%	378	271	72%
Housing	AH	CDBG / HOPWA HOME / ESG	Direct Financial Assistance to Homebuyers	Households Assisted	150	5	3.33%	8	2	25%
Housing	AH	CDBG / HOPWA HOME / ESG	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	1,200	160	13.33%	190	163	85.79%
Housing	AH	CDBG / HOPWA HOME / ESG	Homelessness Prevention	Persons Assisted	0	54	0%	25	0	0%
Housing	AH	CDBG / HOPWA HOME / ESG	Housing for People with HIV / AIDS added	Household Housing Unit	0	0	0%	0	3	300%
Housing	AH	CDBG / HOPWA HOME / ESG	HIV / AIDS Housing Operations	Household Housing Unit	975	0	0%	108	165	153%

Transportation	T	CDBG	Public Facility or Infrastructure Activities other than Low / Moderate Income Housing Benefit	Persons Assisted	99,000	0	0%	0	0	0%
Transportation	T	CDBG	Public service activities other than Low / Moderate Income Housing Benefit	Persons Assisted	1,300	3,580	275.38%	140	16,528	196.64%
Transportation	T	CDBG	Homeless Person Overnight Shelter	Persons Assisted	0	0	0%	0	0	0%
Transportation	T	CDBG	Other	Other	0	0	0%	0	0	0%

TABLE 3: Table Key

Category	Category Explanation
Admin	Administration
PSBH	Public Services/Behavioral Health
EDPS	Economic Development/Public Services
PHH	Public Housing Homeless
AH	Affordable Housing
T	Transportation

HOPWA funding continues to be effectively utilized by project sponsors in Salt Lake City. The increase in formula allocation from the Housing Opportunity Through Modernization Act of 2016 has had a sustained positive impact on the community, providing vital housing assistance and supportive services for residents living with HIV/AIDS. These funds remain a critical resource for ensuring stable housing and access to care for this vulnerable population.

The City continues to work through the challenges it faces in expanding homeownership opportunities. Potential homebuyers continue to experience difficulties in finding a home within Salt Lake City that fits their budget and approved mortgage limits, due in part to rising housing costs and limited inventory. The City remains committed to working with housing partners to identify creative solutions to expand homeownership options and to advance this critical goal.

Salt Lake City's housing rehabilitation programs have also continued to provide essential rehabilitation services for low- to moderate-income homeowners. Rehabilitation of substandard

housing and the preservation of existing affordable units remain a primary goal, helping to stabilize neighborhoods and extend the life of the City's housing stock.

In addition, Salt Lake City continues to fund essential day-to-day services for persons experiencing homelessness, including case management, emergency shelter, and supportive services. Federal funding remains critical to sustaining these programs. The City will continue to collaborate with the State of Utah, Salt Lake County, the Salt Lake Continuum of Care (CoC), nonprofit agencies, and community stakeholders to strengthen the homeless services delivery system and improve outcomes for individuals and families experiencing homelessness.

Assess how Salt Lake City's use of funds, particularly CDBG, addresses the priorities and specific objectives outlined in the Plan, giving special attention to the highest priority activities identified.

During the Consolidated Planning process, six (6) high priority needs were identified: Housing, Homeless Services, Transportation, Community Services, Business and Workforce Development, Environmental Contamination Testing and Remediation. In the 2025–2026 program year, CDBG funds were strategically invested to address Housing, Homeless Services, Community Services, and Business and Workforce Development.

Affordable housing priorities were advanced through efforts to improve and preserve the existing housing stock, while also working to expand the availability of affordable units. Providing housing and supportive services for individuals and families experiencing homelessness continues to be a top need and remains one of the City's highest priorities.

The City also continued to invest in job training programs targeted to vulnerable populations, including persons experiencing homelessness, English-as-a-Second-Language (ESL) learners, and individuals with substance use disorders. In addition, the City utilized its Façade Program to stimulate economic activity and enhance resiliency in economically disadvantaged neighborhoods, contributing to both community revitalization and small business stability.

CDBG funding further supported infrastructure improvements in CDBG-eligible areas of the City. These projects often span multiple years from design through construction. Notably, the project to upgrade train stops in a CDBG-eligible neighborhood, was completed.

CR-10 RACIAL AND ETHNIC COMPOSITION OF FAMILIES ASSISTED

91.520(a)

Describe the families assisted (including the racial and ethnic status of families assisted) 91.520(a)

Table 4: Table of Assistance to Racial and Ethnic Populations by Source of Funds

Race	CDBG	HOME	ESG	HOPWA
White	2044	92	1235	139
Black or African American	354	31	216	76
Asian	65	3	56	12
American Indian or American Native	110	18	107	22
Native Hawaiian or Other Pacific Islander	97	20	116	0
Other/Multi-Racial	391	54	89	55
Total	3061	218	1819	304
Hispanic	1050	55	448	39
Not Hispanic	2011	163	1371	265

Table 2 identifies Race & Ethnicities served utilizing CDBG, HOME, HOPWA, and ESG funding. A total of 5,402 individuals in the above table received access to programs that supported the Consolidated Plan goals to increase access to housing, homeless services, community services, business and workforce development. Additional beneficiaries were served who did not fit into the categories in the above table. This was done by improving access to programs that assist in closing the gap in socioeconomic indicators such as housing affordability, employment skills of at-risk adults, access to supportive services for vulnerable populations, and supporting economic growth and diversity within neighborhoods.

CR-15 RESOURCES AND INVESTMENTS

91.520(a)

Table 5: Resources Made Available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	Public - Federal	\$4,800,831	\$6,212,942.62
HOME	Public - Federal	\$1,639,318	\$1,288,212.72
HOPWA	Public - Federal	\$972,032	\$972,032
ESG	Public - Federal	\$293,174	\$292,736.22

Table 3 identifies grant funds, unspent funds from prior years, and program income made available during the year. Amount expended represents the grant funds that were expended during the year.

Table 6: Geographic Distribution and Location of Investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
West Side Target Area	31%	31%	CDBG Economic Development projects, and Housing projects are located in the West Side Target Area

Of particular importance is the City's continued effort to direct resources toward expanding opportunity within racial and ethnic concentrated areas of poverty. According to HUD, neighborhoods of concentrated poverty often isolate residents from the resources and networks needed to reach their potential. Concentrated poverty can influence outcomes related to crime, delinquency, educational attainment, psychological distress, and various health disparities. Salt Lake City remains committed to expanding opportunity within these target areas to reduce intergenerational poverty and increase access to community assets.

The **Neighborhood Business Improvement Program** provided targeted economic assistance through grants to small businesses located within the designated target areas, supporting local entrepreneurship and stabilizing neighborhood economies. In addition, several infrastructure projects within these areas advanced during the **2025 program year**, furthering investments

designed to improve neighborhood conditions and expand equitable access to community resources.

LEVERAGING

Explain how federal funds leveraged additional resources (private, state, and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

Match Requirements

HUD, like many other federal agencies, encourages recipients of federal funding to demonstrate that efforts are being made to strategically leverage additional funds in order to achieve greater results. Combining HUD and leveraged funding sources allows for expanded project scopes and increased project efficiency through the benefits of economies of scale.

HOME Investment Partnerships Program 25% Match Requirement

Salt Lake City ensures that HOME match requirements are met by requiring subrecipients to provide the required 25 percent match. Subrecipients must identify and document eligible non-federal match contributions in accordance with HOME program requirements.

Emergency Solutions Grant 100% Match Requirement

Salt Lake City ensures that ESG match requirements are met by utilizing the leveraging capacity of its subrecipients. Funding sources used to meet the ESG match requirement include federal, state, and local grants, as well as private contributions, private foundations, United Way, Continuum of Care funding, the Salt Lake City General Fund, in-kind match, and unrestricted donations.

Fund Leveraging

Leverage, in the context of the City's four HUD Programs, means bringing other local, state, and federal financial resources together to maximize the reach and impact of HUD investments. During the **2025–2026 program year**, key leveraged resources included:

- **Housing Choice Vouchers (Section 8):** The Housing Authority of Salt Lake City and the Housing Authority of the County of Salt Lake (Housing Connect) continue to administer vouchers that many HUD-funded clients use to stabilize and maintain housing.
- **Low-Income Housing Tax Credits (LIHTC):** Federal 4% and 9% tax credits remain a major capital source for the construction and rehabilitation of affordable rental homes. Salt Lake City is currently supporting nine LIHTC projects with federal funds, most utilizing 9% credits.

- **New Market Tax Credits (NMTC):** While no NMTC awards were made in Salt Lake City during the 2025–2026 program year, the program remains an important tool to attract private capital investment in areas needing job growth and economic development.
- **Redevelopment Agency (RDA) Development Funding:** The RDA continues to reinvest tax increment funds across thirteen project areas to reverse the effects of blight, strengthen neighborhoods, and expand the City’s tax base.
- **Funding Our Future:** Through the voter-approved 2018 sales tax increase, Salt Lake City continues to dedicate ongoing resources to affordable housing and economic development activities.
- **Olene Walker Housing Loan Fund:** The Utah Olene Walker Housing Loan Fund continues to be a critical tool for affordable housing developers in Salt Lake City, leveraging state HOME and NHTF allocations to expand housing options.
- **Continuum of Care (CoC) Funding:** Salt Lake County coordinates the HUD CoC grant application for UT-500, which provides approximately \$8 million annually to support local homeless housing and service programs.
- **Foundations & Philanthropic Partners:** Foundations and philanthropic partners remain an essential component of the funding stream for nonprofit service providers supporting low- and moderate-income residents.

Table 7: Fiscal Year Summary – HOME Match Report

Criteria	Amount
Excess match from prior Federal fiscal year	\$10,690,845.78
Match contributed during current Federal fiscal year	\$3,912,171.12
Total match available for current Federal fiscal year (Line 1 plus Line 2)	\$14,603,016.90
Match liability for current Federal fiscal year	\$187,863.60
Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	\$14,415,153.30

Table 8: Match Contribution for the Federal Fiscal Year

Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated Labor	Site Preparation, Construction Materials, Donated Labor
Utah Community Action	06/30/2026	\$20,449.00					
First Step House	06/30/2026	\$41,994.00					
The Road Home	06/30/2026	\$418,997.06					
South Valley Services	01/15/2026	\$1,715,365.53					
TOTAL	n/a	\$3,912,171.12					

HOME MBE/WBE Report

Table 9: HOME Program Income

Balance on hand at beginning of reporting period	Amount received during reporting period	Total amount expended during reporting period	Amount expended for TBRA	Balance on hand at end of reporting period
\$0	\$3,705,254.07	\$3,505,841.63	\$113,749.81	\$119,412.38

Salt Lake City generated \$151,100 in HOME program income and had a previous balance of \$1,778,897.36. Of this, \$1,031,898 was expended during the program year, leaving a balance of \$746,999.36 at year-end. The remaining program income funds were committed to eligible projects except for \$30,000.

Table 10: Minority Business Enterprises (Contracts)

	Total	Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	White Non-Hispanic
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0

Table 11: Minority Business Enterprises (Sub-Contracts)

	Total	Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	White Non-Hispanic
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

Table 12: Women Business Enterprises (Contracts)

	Total	Women Business Enterprises	Male
Dollar Amount	0	0	0
Number	0	0	0

Table 13: Women Business Enterprises (Sub-Contracts)

	Total	Women Business Enterprises	Male
Number	0	0	0
Dollar Amount	0	0	0

Salt Lake City looks to support Section 3 businesses, Women Owned Business, and Minority Owned Business where possible. During the program year, the City did not complete any HOME funded projects that utilized any of these businesses. In an effort to ensure Section 3, W/MBE are aware of potential construction projects the City follows our Section 3 policies and looks to solicit W/MBE through local media advertising.

Table 14: Minority Owners of Rental Properties

	Total	Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	White Non-Hispanic
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

Table 15: Relocation and Real Property Acquisition (Totals)

	Number	Cost
Parcels Acquired	0	0

Businesses Displaced	0	0
Nonprofit Organizations Displaced	0	0
Households Temporarily Relocated, not Displaced	0	0

Table 15: Relocation and Real Property Acquisition (Displacement Demographics)

	Total	Alaskan Native or American Indian	Asian or Pacific Islander	Black Non- Hispanic	Hispanic	White Non- Hispanic
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

CR-20 AFFORDABLE HOUSING

91.520(b)

Evaluation of Salt Lake City's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate income and middle-income persons served.

Table 16: Number of Households Provided Affordable Housing

	One-Year Goal	Actual
Number of homeless households to be provided affordable housing units	85	87
Number of non-homeless households to be provided affordable housing units	237	22
Number of special-needs households to be provided affordable housing units	402	445
Total	724	554

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

During the **2025–2026 program year**, Salt Lake City supported housing activities through all four of its federal grant programs: CDBG, ESG, HOME, and HOPWA. Households with incomes ranging from **0–80% of AMI** were assisted through various subsidies, preserving affordability and preventing housing instability.

All Rapid Re-Housing and Tenant-Based Rental Assistance (TBRA) programs funded by the City continued to follow a **Housing First model**. This model strategically targets households most at risk of returning to homelessness and provides them with intensive case management, with the goal of achieving long-term housing stability. The Housing First approach is supported by the local Continuum of Care and is reinforced by other federal, state, and local grant providers.

Several multi-family rehabilitation projects that had been planned and initiated in prior program years continued into the **2025–2026 program year**. These projects will provide rehabilitation of existing units for special-needs households. All projects are expected to be completed during the 2025–2026 program year, contributing to the City's broader goals of preserving affordable housing and addressing the needs of vulnerable populations.

Table 17: Number of Households Supported

	One-Year Goal	Actual
Number of households supported through rental assistance	406	218
Number of households supported through the production of new units	0	0
Number of households supported through the rehab of existing units	382	336
Number of households supported through the acquisition of existing units	0	0
Total	788	554

Discuss how these outcomes will impact future annual action plans.

Salt Lake City is pleased with the number of households supported through rental assistance activities funded by CDBG, ESG, HOME, and HOPWA; however, for the sake of clarity, the data reported in this section are derived specifically from the City's **CDBG and HOME programs**. As housing costs continue to rise, the overall cost of homeownership has increased significantly. This trend has made it increasingly difficult to assist potential homebuyers in locating housing units within Salt Lake City that are both affordable and available.

Housing activities provided critical support in the form of subsidies for low- to moderate-income families with AMIs ranging from **0–80%**. Tenant-Based Rental Assistance (TBRA), short-term rental and utility assistance, rapid re-housing, housing rehabilitation, and direct financial assistance supported a wide range of households in varying circumstances, each with a shared need for stable housing.

As outlined in the City's **2025–2029 Consolidated Plan**, Salt Lake City continues to evaluate its efforts in affordable housing to ensure that funding is deployed effectively. The need for affordable housing will only continue to grow as the City's population expands and vacancy rates remain historically low. It is critical for the City to sustain and expand efforts to provide decent, safe, and affordable housing—particularly for low-income households and vulnerable populations. Rising construction and maintenance costs, coupled with increased rates of homelessness, underscore the importance of City investment to ensure that affordable housing is both created and preserved within the community.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Table 18: Number of Persons Served

Number of Persons Served	CDBG Actual	HOME Actual
Extremely Low-income	2522	184
Low-income	194	32
Moderate-income	337	5
Total	16,695	221

The goals outlined in Salt Lake City's **2025–2029 Consolidated Plan**, under the **Neighborhoods of Opportunity** framework, provided direction for projects and activities undertaken during the **2025–2026 program year**. The Consolidated Plan emphasized building capacity in neighborhoods with concentrated poverty and supporting at-risk populations by prioritizing goals that increase access to housing, education, health, transportation, and economic development.

Throughout the program year, the City continued to work toward reducing gaps across several socioeconomic indicators, including housing affordability, school readiness for young children, employment skills for at-risk adults, access to reliable and affordable transportation for low-income households, and economic diversity within neighborhoods. Progress in these areas is intended to create expanded opportunities for lower-income residents both within targeted neighborhoods and across the broader community.

Vulnerable populations in Salt Lake City continue to require robust support systems to ensure equitable access to critical resources, services, and housing assistance. The City prioritized services for the most vulnerable populations, including survivors of domestic violence, persons living with HIV/AIDS, low-income elderly persons, persons with disabilities, families experiencing homelessness, and individuals experiencing chronic homelessness.

As the **first year of the 2025–2029 Consolidated Plan**, the 2025–2026 program year reflects the City's sustained commitment to advancing the Neighborhoods of Opportunity framework and closing gaps in access to opportunity for its most vulnerable residents.

CR-25 HOMELESS AND OTHER SPECIAL NEEDS

91.220 (d); 91.220(e); 91.320 (d); 91.320(e); 91.520 (c)

Evaluate the city's progress in meeting its specific objectives for reducing and ending homelessness through the following

How is the City reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs?

Salt Lake City remains actively engaged in statewide initiatives aimed at enhancing services for individuals and families experiencing homelessness. The City is dedicated to collaborating with community partners to ensure that both sheltered and unsheltered individuals have equitable access to essential resources, supporting their transition from homelessness to stable housing and long-term self-sufficiency.

Data from the State of Utah's **Annual Point-in-Time Count** continues to inform the City's understanding of homelessness trends and to guide the evaluation of both existing programs and proposed initiatives serving this vulnerable population.

Throughout the **2025–2026 program year**, Salt Lake City funded a range of initiatives to support individuals experiencing homelessness. These efforts ensured that all residents, including those unsheltered, had access to vital services such as emergency shelter, case management, and supportive housing resources. In addition, the City allocated resources to expand housing options for those experiencing homelessness and worked closely with service providers to ensure coordinated access to services through the Continuum of Care and other community partnerships.

These efforts demonstrate Salt Lake City's ongoing commitment to making homelessness rare, brief, and nonrecurring, while laying the foundation for continued progress under the 2025–2029 Consolidated Plan.

How is the City addressing the emergency shelter and transitional housing needs of homeless persons?

Individuals and families experiencing homelessness have diverse needs at different stages of their housing journey. To address these needs, Salt Lake City utilizes federal funding to support **emergency shelter programs**, offering immediate access to supportive services and protection from the elements. **Transitional housing programs** within the community provide up to 24 months of housing, coupled with case management and supportive services that are critical to establishing long-term housing stability.

Federal grant funding from **ESG, HOME, CDBG, and HOPWA** was directed to local nonprofit organizations specializing in housing assistance and supportive services, enabling individuals and families to transition from homelessness to stable housing. During the **2025–2026 program year**, the City allocated federal funds to several emergency shelter providers. For example:

- **Volunteers of America, Utah – Youth Resource Center:** ESG funds supported operations at this facility, which provides emergency shelter, education, employment services, and case management for youth ages 15–24. This is a critical resource as youth under 18 are legally unable to access other emergency shelters in Utah.
- **Volunteers of America, Utah – Geraldine King Women’s Resource Center:** ESG funding supported operations at this dedicated women’s shelter, providing emergency shelter and supportive services.
- **First Step House – Men’s Resource Center:** ESG funds supported essential services at this facility serving single men experiencing homelessness.

The **Homeless Resource Center (HRC) model**, implemented in 2019, continues to guide Salt Lake City’s shelter operations. Now in its **Sixth year**, this model prioritizes smaller, resource-connected facilities to better meet client needs. The City continues to collaborate with the State of Utah, Salt Lake County, and nonprofit service providers to ensure these centers function effectively and equitably.

Additionally, Salt Lake City worked with the State of Utah and the Salt Lake Valley Coalition to End Homelessness to ensure adequate **overflow shelter capacity during the 2025–2026 winter season**, ensuring individuals experiencing homelessness had access to safe shelter during extreme weather conditions.

How is the City helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education or youth needs?

Salt Lake City collaborates with agencies within the **Salt Lake County Continuum of Care (CoC)** to divert individuals and families from entering the homeless service system and to prevent those at imminent risk of homelessness from losing housing stability. The City actively participates in regular coordination meetings with service providers and community partners to expand housing options for individuals discharged from publicly funded institutions, ensuring they have immediate access to housing and supportive services upon release. Agencies such as **Utah Community Action** play a

key role in providing stabilization assistance for families and veterans at high risk of homelessness. Prevention and diversion staff, funded by Salt Lake County and the State of Utah, are stationed at emergency shelters and maintain close contact with public agencies to help households avoid experiencing homelessness.

Throughout the **2025–2026 program year**, Salt Lake City worked closely with the State, County, and service providers to further strengthen the **Coordinated Entry System** within the Salt Lake CoC. Enhancing Coordinated Entry remains critical to swiftly connecting individuals and families in crisis with the appropriate housing and services, advancing the goal of making homelessness rare, brief, and nonrecurring.

Salt Lake City's **Housing Stability staff** also actively participated in the **Salt Lake Valley Coalition to End Homelessness working groups**, which address unmet needs related to shelter, housing, behavioral health, and outreach. These groups also focus on broader systemic needs for individuals experiencing homelessness, including healthcare access, social services, employment and job readiness, education, and targeted support for youth and other vulnerable populations.

How is the City helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units and preventing individuals and families who were recently homeless from becoming homeless again?

Salt Lake City, in collaboration with its service partners, continues to work closely with individuals experiencing homelessness to support their transition from living on the streets or in emergency shelters to **permanent housing and self-sufficiency**. To achieve this goal, the City partners with local developers to prioritize housing projects that include affordable units. The Mayor and City Council have endorsed efforts to make affordable housing development more feasible and appealing by offering incentives such as **fee waivers** and **deferred loan payments**.

During the **2025–2026 program year**, Salt Lake City also funded **Rapid Re-Housing** and **Tenant-Based Rental Assistance (TBRA)** programs, which are designed to quickly transition individuals and families from homelessness into safe, permanent housing with supportive services.

The City's Housing Stability Division, guided by its housing plan **Growing SLC**, has continued to lead discussions on creating new tools and financing mechanisms to increase the supply of affordable housing. Implementation of key elements of **Growing SLC** remained a focus in 2025–2026, particularly around the development of new affordable housing, including **deeply affordable units**

and **permanent supportive housing**. Many of these projects are currently underway and, in the coming years, will significantly expand housing opportunities for Salt Lake City's most vulnerable residents.

CR-30 PUBLIC HOUSING

91.220 (h); 91.320(j)

Actions taken to address the needs of public housing

The **Housing Authority of Salt Lake City (HASLC)** is the responsible agency for administering Housing Choice Voucher programs, managing public housing, and developing and preserving affordable housing units within Salt Lake City. The mission of HASLC is to provide rent subsidies and promote affordable housing for low-income residents of the City.

HASLC administers multiple voucher programs that provide housing subsidies to a range of low-income populations, including veterans, survivors of domestic violence, elderly persons, individuals with disabilities, and chronically homeless individuals. The **Housing Choice Voucher Program** provides rental assistance to households at or below **50% of AMI**, serving approximately **3,000 low-income families** across the jurisdiction, of which **1,400 reside within Salt Lake City boundaries**.

Other voucher programs administered by HASLC include:

- **Veterans Affairs Supportive Housing (VASH) Vouchers**
- **Shelter Plus Care Vouchers**
- **Section 8 Moderate Rehabilitation**
- **Multifamily Project-Based Vouchers**

In addition to voucher administration, HASLC and partner agencies continue to pursue funding opportunities to support the development and preservation of affordable housing. These efforts are critical to addressing the City's growing housing needs and align directly with the housing priorities outlined in Salt Lake City's **2025–2029 Consolidated Plan**.

Payment in Lieu of Taxes:

The City supports the Housing Authority of Salt Lake City (HASLC) through **Payment in Lieu of Taxes (PILOT) funds**, which contribute directly to the Homeless Programs administered by HASLC. These programs include:

- **Sunrise Metro Apartments** – A permanent supportive housing complex designed to serve chronically homeless individuals, providing both housing and wraparound supportive services.
- **Valor House** – A transitional housing complex for homeless veterans, offering extensive case management and supportive services in partnership with the U.S. Department of Veterans Affairs.

- **Freedom Landing and Cedar Crest** – Two properties dedicated to providing housing for homeless or formerly homeless veterans, helping them achieve long-term stability.

These contributions help ensure that essential housing programs remain operational and continue to provide vital support and housing solutions for some of Salt Lake City's most vulnerable residents.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership.

The **City and County Housing Authorities** provide residents with opportunities to offer feedback and suggestions to improve management practices. Both organizations maintain **resident advisory boards** for specific housing projects as well as for the overall organization. These boards hold regular meetings to enable residents to share their experiences, identify unmet needs, and engage in constructive dialogue with management about potential service enhancements.

In addition, housing case managers conduct individualized assessments with clients to determine the most effective strategies for maintaining long-term housing stability. Clients who express interest in homeownership and demonstrate readiness to pursue new housing opportunities are referred to community partners offering **pre-purchase housing counseling**. Local organizations such as the **Community Development Corporation of Utah** and **NeighborWorks Salt Lake** provide counseling and other supportive services for low-income families, including access to **down payment assistance programs**.

Salt Lake City also encourages all subrecipients to coordinate closely with the housing authorities to identify available housing opportunities and ensure residents remain eligible for affordable housing programs.

As part of the **2025–2026 program year**, and in alignment with the **first year of the 2025–2029 Consolidated Plan**, these efforts reflect the City's commitment to resident engagement, cross-agency collaboration, and the expansion of affordable housing pathways—including rental stability and homeownership—for low-income and vulnerable households.

Actions taken to provide assistance to troubled PHA's

Salt Lake City collaborates closely with local housing authorities to ensure that federal and local funding is used efficiently and that services are not duplicated. Both the **Housing Authority of Salt Lake City (HASLC)** and **Housing Connect (Housing Authority of Salt Lake County)** actively pursue affordable housing development projects supported by City, County, and **Low-Income Housing Tax Credit (LIHTC)** funding.

These agencies consistently demonstrate strong performance and coordinate with the City's **Housing Stability Division** to align upcoming and existing projects within City boundaries. This coordination helps maximize resources, avoid duplication of services, and expand the supply of affordable housing.

During the **2025–2026 program year**, Salt Lake City continued its partnership with HASLC and Housing Connect to enhance and expand affordable housing opportunities within the community. As the **first year of the 2025–2029 Consolidated Plan**, this collaboration highlights the City's long-term commitment to interagency partnerships as a critical strategy for addressing housing needs and advancing equitable access to affordable housing.

CR-35 OTHER ACTIONS

91.220 (j-k); 91.320(i-j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment.

The most significant public policy barriers to the production and preservation of affordable housing in Salt Lake City include:

- Land costs
- Construction costs
- Development and rehabilitation financing
- Housing rehabilitation complexities
- Foreclosures and loan modifications
- Neighborhood market conditions
- Low vacancy rates
- Demand exceeding supply
- Landlord-tenant policies
- Economic conditions
- Land use regulations
- Development fees and assessments
- Permit processing procedures
- Lack of zoning and development incentives

To address these challenges, the City's **Housing Stability Division** has been implementing the newly adopted housing plan, **Housing SLC**, which provides a strategic framework for ensuring long-term affordability, preservation, and neighborhood balance. Housing SLC directly addresses the estimated shortfall of **7,500 affordable units for households earning 40% or less of AMI**.

Key Objectives and Actions

- **Review and Modify Land Use and Zoning Regulations**
 - Adoption of an **Affordable Housing Overlay** to incentivize affordable and missing-middle housing development.

- Modifications to **Transit Station Area zoning** to award additional points for affordable housing projects near transit stations.
- Revision of the **Accessory Dwelling Unit (ADU) ordinance** to permit ADUs as a conditional use.
- Allowances for **parking reductions** in the zoning ordinance to reduce development costs and promote walkability.
- **Remove Impediments in City Processes**
 - Establishment of an **expedited review process** for affordable housing projects, lowering developer costs and accelerating availability.
 - Innovative housing strategies launched, including the planned development of a **Tiny Home Village** for chronically homeless individuals.
 - Partnerships with developers such as **SPARK** and **Brinshore** to create up to 200 new multifamily units.
- **Prioritize Development of New Affordable Housing**
 - Over the past year, the City facilitated the development of **1,330 affordable units** through capital investment, fee waivers, and incentives.
 - Secured a long-term affordable housing funding source through the **2018 Sales Tax Increase (Funding Our Future)**.
- **Secure and Preserve Long-Term Affordability**
 - Creation of an **Affordable Housing Community Land Trust (CLT)**, securing nine owner-occupied homes with long-term affordability protections.
 - Continued use of the **Salt Lake City Housing Development Trust Fund**, supported by Funding Our Future revenues, to preserve and develop affordable housing.
- **Work with Landlords to Improve Housing Stock**
 - Launch of the **Affordable Housing Renovation Pilot Program** to enhance the quality and longevity of affordable rental units.
- **Provide High-Quality Data for Decision-Making**
 - Ongoing publication of the City's **Housing Dashboard**, providing accessible data to residents, advocates, businesses, and policymakers.
- **Pursue Legislative Change**
 - Active participation in passing a **2021 state bill** that allocated \$55 million in funding for affordable housing preservation and development incentives.
- **Increase Homeownership Opportunities**
 - Continued investment in **down payment assistance programs** for income-qualifying residents.

Actions taken to address obstacles to meeting underserved needs:

The most significant challenge in addressing underserved needs continues to be the lack of consistent annual funding and resources. The strategic shifts outlined in Salt Lake City's **2025-2029**

Consolidated Plan provided a framework for optimizing and leveraging federal funding to better address these needs during the **2025–2026 program year**.

Underserved Need: Affordable Housing

- **Actions:** Salt Lake City utilized both federal and local resources to expand rental and homeownership opportunities. The City also leveraged public land and partnerships with private developers to attract capital for affordable housing development. These initiatives were designed to reduce the affordable housing gap and support long-term stability for low- and moderate-income households.

Underserved Need: Homelessness

- **Actions:** The City collaborated with housing and homeless service providers, Salt Lake County, and the State of Utah to streamline and coordinate service delivery processes. Efforts included strengthening **Continuum of Care (CoC) standards** and supporting a **24/7 homeless resource phone line** to improve access to Homeless Resource Centers.
- Housing Stability staff actively participated in the **CoC Ranking Committee, HMIS Steering Committee**, and multiple working groups within the Salt Lake Valley Coalition to End Homelessness.
- The **Homeless Engagement and Response Team (HEART)** continued to work with community partners to address the needs of unsheltered individuals. HEART organized **regular resource fairs** at unsheltered encampments and along the Jordan River, collaborating with outreach workers, the Justice Court, and other providers to deliver resources and connect individuals to services.

Underserved Need: Special Needs Populations

- **Actions:** Salt Lake City continued to support refugees, immigrants, the elderly, survivors of domestic violence, individuals living with HIV/AIDS, and persons with disabilities. Federal funding supported programs that:
 - Improved immediate and long-term outcomes for individuals living with HIV/AIDS.
 - Expanded **job training** opportunities for vulnerable populations.
 - Provided **digital skills training and education** for refugees and new Americans.
 - Funded **accessibility improvements** for the elderly and persons with disabilities.

Actions taken to reduce lead-based paint hazards.

Salt Lake City remains committed to maintaining rigorous lead procedures to ensure compliance with both **HUD** and **EPA** lead regulations. Many contractors working with the City have obtained EPA and HUD certifications through ongoing collaboration with **Salt Lake County**. For contractors not certified, the City requires the use of a certified subcontractor to perform any lead-related work.

City staff are trained and certified as **Lead Risk Assessors and Lead Inspectors**, ensuring that all projects uphold federal lead safety requirements. Each project undergoes a comprehensive risk assessment that results in the preparation of an official work description. If an applicant chooses not to proceed with the project, a copy of the risk assessment is still provided for future use. Notably, staff conduct more lead risk assessments each year than the number of projects ultimately undertaken, reflecting the City's proactive approach to safety.

In **2024**, Salt Lake City was awarded a **HUD Lead-Based Paint Remediation Grant**, significantly expanding the City's capacity to address lead hazards in homes occupied by low- and moderate-income families. This grant provides critical resources to remediate unsafe housing conditions, protect children from the long-term effects of lead exposure, and strengthen neighborhood health outcomes.

The City continues to collaborate with Salt Lake County through the **Lead Safe Housing Program**. Housing Stability staff participate in monthly coordination meetings and distribute program literature at community events and outreach activities. Eligible projects are referred to the County for grant applications, while the City provides up to **\$5,000 per project** to cover additional remediation costs when County funding is not available.

Despite these efforts, some homeowners remain resistant to investing additional funds for mitigation.

Outreach efforts during the **2025–2026 program year** included targeted mailings to households in high-risk areas and participation in community open houses, festivals, and fairs. Lead safety remains a primary topic during initial homeowner meetings. In addition, the City continues to coordinate with Salt Lake County to develop targeted interventions in neighborhoods where **elevated blood lead levels** have been identified.

As the **first year of the 2025–2029 Consolidated Plan**, these efforts—combined with new federal resources through the HUD Lead-Based Paint Remediation Grant—demonstrate Salt Lake City's commitment to protecting residents, particularly children, from lead hazards while advancing HUD's objective of ensuring safe, decent, and sanitary housing.

Actions taken to reduce the number of poverty-level families:

Salt Lake City is implementing a strategic **two-pronged approach** to alleviate poverty and prevent households from falling into poverty. This approach includes:

1. **Creating Neighborhoods of Opportunity** – Building capacity and expanding resources within areas of concentrated poverty.
2. **Supporting Vulnerable Populations** – Assisting the chronically homeless, homeless families, food-insecure individuals, persons with disabilities, individuals living with HIV/AIDS, survivors of domestic violence, at-risk children, individuals with substance use disorders, and low-income elderly residents.

The City's **anti-poverty strategy** seeks to close gaps across key socioeconomic indicators, including housing affordability, school readiness for young children, employment skills for at-risk adults, and transportation access for low-income households. The primary objectives are to:

- Maximize incomes for low-income individuals by enhancing financial stability and opportunities.
- Reduce the link between poor health and poverty through improved health outcomes.
- Expand housing opportunities by increasing the availability and affordability of housing.
- Mitigate the impact of poverty on children by supporting their well-being and development.
- Ensure access to supportive services for vulnerable populations.

During the **2025–2026 program year**, federal entitlement funds supported the City's anti-poverty strategy through investments in:

- **Job Training:** Programs designed to improve employability and income potential for vulnerable populations.
- **Early Childhood Education:** Initiatives that promote school readiness and mitigate the long-term effects of intergenerational poverty.
- **Supportive Services:** Delivery of essential services to residents facing significant barriers to stability.
- **Housing Rehabilitation:** Assistance for low-income homeowners to complete necessary repairs and preserve affordable housing stock.
- **Affordable Housing Expansion:** Capital investments and incentives to increase the availability of affordable housing units.

- **Infrastructure Improvements:** Enhancements in CDBG-eligible neighborhoods and commercial areas to strengthen community resources in areas of high poverty concentration.

Actions taken to develop institutional structure:

As outlined in the 2025-2029 Consolidated Plan, Salt Lake City has adopted a coordinated and strategic approach to allocating federal entitlement funds, focusing on enhancing community needs, goals, objectives, and outcomes. Key initiatives to strengthen and develop institutional structures include:

- **Geographically Targeted Funding:** Allocating resources to racial and ethnic concentrated areas of poverty, specifically targeting the Central City/Central Ninth and Poplar Grove neighborhoods. This effort aims to increase access to opportunities within these areas.
- **Coordination of Services:** Improving collaboration between housing and supportive service providers to reduce duplication, foster partnerships, enhance transparency, and standardize processes.
- **Enhanced Support for Vulnerable Populations:** Strengthening efforts to support the chronically homeless, homeless families, food-insecure individuals, the disabled, persons living with HIV/AIDS, victims of domestic violence, and low-income elderly residents.
- **Integrating Housing and Supportive Services:** Supporting housing initiatives that connect residents with programs and services designed to improve self-sufficiency.
- **Technical Assistance:** Providing support to agencies implementing projects funded by CDBG, ESG, HOME, and/or HOPWA. This includes offering assistance to agencies that have not previously received funding from Salt Lake City or those that requested help to enhance their programs and staff knowledge.
- **Employee Training and Certification:** Investing in training and certifications to expand internal expertise on HUD programs and best practices in housing and community development.
- **HUD-Led Trainings:** Sending staff to HUD-led or aligned trainings to boost organizational capacity.

- **Cross-Training Initiatives:** Implementing cross-training programs for staff administering HUD programs to ensure a comprehensive understanding of program requirements and practices.

These efforts collectively aim to improve the effectiveness and efficiency of federal funding allocation and service delivery, thereby enhancing community development and support for vulnerable populations.

Actions taken to enhance coordination between public and private housing and social service agencies:

Salt Lake City recognizes the critical importance of coordination between supportive service and housing providers in addressing priority needs. During the **2025–2026 program year**, the City advanced a range of collaborative strategies:

- **Enhanced Coordination:** Continued active participation in the Salt Lake Continuum of Care and the Salt Lake Valley Coalition to End Homelessness, with Housing Stability staff serving on working groups and core functions to guide system-level improvements.
- **Improved Coordinated Assessments:** Streamlined processes to ensure individuals and families experiencing homelessness move through the system more efficiently.
- **Coordinated Diversion and Prevention:** Expanded resources for diversion and prevention programs to reduce new entries into homelessness.
- **Monthly Housing Triage and “House 20” Meetings:** Maintained structured formats for developing housing plans for individuals and families with urgent housing needs.

The City continues to support and promote affordable housing opportunities for low-income families and seniors, while advancing new developments through partnerships with housing authorities, private developers, and nonprofit organizations. Collaborative efforts focus not only on constructing affordable rental and homeownership opportunities, but also on developing supportive and special-needs housing.

Additionally, Salt Lake City fosters collaboration among housing providers, homeless service agencies, neighborhood residents, and business owners to promote inclusive environments where residents of all income levels, as well as those with special needs, can live, work, and thrive together.

Actions taken to enhance coordination between public and private housing and social service agencies:

Salt Lake City acknowledges the critical role of coordination between supportive service and housing providers in addressing priority needs. During the **2025–2026 program year**, the City advanced several efforts to strengthen and implement an effective delivery system, including:

- **Enhanced Coordination:** Continued active participation in the Salt Lake Continuum of Care and the Salt Lake Valley Coalition to End Homelessness, with Housing Stability staff engaged in core functions and working groups to support system-wide collaboration.
- **Improved Coordinated Assessments:** Streamlined assessment processes to expedite service connections, enabling individuals and families experiencing homelessness to move more efficiently through the system.
- **Coordinated Diversion and Prevention:** Expanded resources to divert individuals and families from homelessness and prevent new entries into the homeless service system.
- **Monthly Housing Triage and “House 20” Meetings:** Maintained structured formats to develop housing plans for individuals and families with urgent housing needs.

The City maintains a range of affordable housing units for low-income families and seniors and continues to promote new developments. Collaborative partnerships with housing authorities, private developers, and nonprofit agencies focus on constructing both affordable housing and supportive/special needs housing.

Additionally, Salt Lake City fosters collaboration among housing providers, homeless service agencies, neighborhood residents, and business owners to promote **inclusive communities** where residents of all income levels—and individuals with special needs—can live, work, and thrive together.

Identify actions taken to overcome the effects of any impediments identified in the jurisdiction’s analysis of impediments to fair housing choice.

As outlined in the **2025–2029 Consolidated Plan**, Salt Lake City has proactively addressed the impediments identified in the most recent **Analysis of Impediments to Fair Housing Choice (AI)** through a range of coordinated actions and achievements. During the **2025–2026 program year**, key strategies included:

Action: Affordable Housing Activities

- **Impediments Addressed:** Housing discrimination, affordable housing for households $\leq 40\%$ AMI, unfair lending practices, racial/ethnic segregation, access to opportunity, rental housing for large families, housing for persons with disabilities.
- **Summary:** The City leveraged **CDBG and HOME** funding to provide homebuyer assistance, rehabilitation loans, down payment grants, emergency repairs, and accessibility modifications. These efforts improved health and safety conditions for homeowners and preserved housing affordability for extremely low-income households.

Action: Housing Supportive Services and Special Needs Housing

- **Impediments Addressed:** Housing discrimination, affordable housing for households $\leq 50\%$ AMI, housing for persons with disabilities.
- **Summary:** HUD funds supported **tenant-based rental assistance**, transitional housing for single women, substance use treatment housing for homeless mothers and their children, and case management for individuals with HIV/AIDS or severe mental illness.

Action: Public Services to Expand Opportunity

- **Impediment Addressed:** Expansion of opportunity.
- **Summary:** Public service funds were invested in **after-school programs**, food banks, and vocational programs for disabled adults, with a focus on racial and ethnic concentrated areas of poverty.

Action: Housing Plan – *Housing SLC*

- **Impediments Addressed:** Unfair lending practices, segregation, access to opportunity, affordable housing for households $\leq 50\%$ AMI, rental housing for large families, housing for persons with disabilities.
- **Summary:** The **Housing SLC plan** advanced strategies to close the affordable housing gap, increase stability, and expand homeownership and wealth-building opportunities.

Action: House 20

- **Impediment Addressed:** Affordable housing for households $\leq 50\%$ AMI, housing for persons with disabilities.

- **Summary:** As part of the **6-Point Homeless Strategy**, this initiative targeted the top 20 users of homeless services, successfully housing some of the City's most vulnerable residents.

Action: Leverage Public Land for Affordable Housing

- **Impediment Addressed:** Affordable housing for households ≤50% AMI, housing for persons with disabilities.
- **Summary:** The City expanded affordable housing by cataloging and redeveloping City-owned parcels for new housing opportunities, prioritizing projects serving protected classes.

Action: Salt Lake City Housing Development Trust Fund

- **Impediments Addressed:** Segregation, access to opportunity, affordable housing for households ≤50% AMI, rental housing for large families, housing for persons with disabilities.
- **Summary:** The Trust Fund facilitated affordable and special-needs housing development, preservation projects, and rehabilitation of senior housing.

Action: Multilingual Program Outreach

- **Impediment Addressed:** Language barriers.
- **Summary:** The City expanded access by employing bilingual staff, translating applications and documents into Spanish, offering interpretation services, and distributing bilingual surveys.

Action: Fair Housing Enforcement

- **Impediment Addressed:** Housing discrimination.
- **Summary:** The **Disability Law Center (DLC)** and the **Utah Antidiscrimination and Labor Division** managed complaints and testing. Salt Lake City partnered with DLC to raise awareness through events and trainings.

Action: Zoning Amendments

- **Impediments Addressed:** Segregation, access to opportunity, affordable housing for households ≤50% AMI, rental housing for large families, housing for persons with disabilities, zoning/land use restrictions.

- **Summary:** Amendments such as the **ADU ordinance** and **Transit Station Area zoning** expanded affordable housing opportunities. Impact fee exemptions and TOD policies also reduced costs and increased accessibility.

Action: Salt Lake City Landlord/Tenant Program

- **Impediment Addressed:** Fair housing knowledge.
- **Summary:** The **Good Landlord Program** provided landlords with training on fair housing law, best practices, and compliance with City ordinances.

Action: Local Opportunity Index

- **Impediment Addressed:** Regional fair housing coordination.
- **Summary:** The City updated its **Local Opportunity Index** to identify disparities and guide investments in neighborhoods with limited access to opportunity.

Action: Utah Fair Housing Forum

- **Impediment Addressed:** Regional coordination.
- **Summary:** Salt Lake City actively participated in the **Utah Fair Housing Forum** and local housing conferences to share knowledge and coordinate fair housing efforts.

Action: Fair Housing Month

- **Impediment Addressed:** Fair housing knowledge.
- **Summary:** The City commemorated the anniversary of the **Fair Housing Act**, reaffirmed its **2009 Fair Housing Policy**, and emphasized protections for sexual orientation and gender identity.

Action: Sub-Grantee Fair Housing Training

- **Impediment Addressed:** Fair housing knowledge.
- **Summary:** Training was provided to subrecipients to increase awareness of fair housing laws among staff and clients from diverse backgrounds.

Action: Neighborhood Improvements in Racial/Ethnic Concentrated Areas of Poverty

- **Impediment Addressed:** Access to opportunity.

- **Summary: CDBG funds** were invested in ADA sidewalk ramps, park improvements, and infrastructure projects in high-poverty, high-minority neighborhoods.

Action: Fair Housing Citizen Outreach

- **Impediment Addressed:** Fair housing knowledge.
- **Summary:** The City integrated fair housing education into housing materials and online resources, with all discrimination-related calls referred to the Disability Law Center.

CR-40 MONITORING

91.220; 91.320

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements.

Annual Monitoring and Compliance Process for Housing Stability

Housing Stability initiates its annual monitoring of applicants through a structured application process. Each application undergoes a comprehensive **risk analysis** to ensure alignment with national objectives and the priorities outlined in Salt Lake City's **2025–2029 Consolidated Plan**.

Following the initial review, qualifying applications proceed through a rigorous **public process** that includes opportunities for public commentary and applicant feedback. Final funding decisions are made by the **Salt Lake City Council**. Once funds are allocated, Housing Stability drafts contracts that outline applicable regulations, scopes of work, budgets, and all federal, state, and local grant requirements. After contracts are executed, Housing Stability's **Capital Planning staff** provide technical assistance and conduct monitoring visits throughout the contract term. All agencies are monitored in accordance with City policies, program-specific regulations, HUD requirements, and contract details.

All **subrecipients and subgrantees** are required to attend a **grant training seminar** prior to the start of each fiscal year. This seminar ensures that agencies are informed of program requirements, regulatory updates, and performance expectations. It also addresses concerns identified in prior monitoring visits. Training materials are distributed during the seminar and remain available through the City's grant application software and Housing Stability's website. Each funded agency must have at least one representative attend this training.

The City administers **CDBG, ESG, HOME, and HOPWA** grants on a **reimbursement basis**, enabling comprehensive **desk reviews** before any federal funds are disbursed. Each reimbursement request undergoes review to ensure compliance with contract terms and federal regulations before funds are drawn from HUD's **Integrated Disbursement and Information System (IDIS)**. The IDIS system assists with verifying program eligibility, monitoring spending rates, and reporting performance outcomes.

Throughout the **2025–2026 program year**, Housing Stability staff collaborated to maintain compliance with federal regulations and to provide consistent communication with agencies,

minimizing confusion and strengthening accountability. Agencies receiving funding for the first time—or returning after a hiatus—were provided with **technical assistance (TA) visits**, which continued to be conducted remotely when necessary. Each TA visit was tailored to the specific program, with a strong emphasis on compliance for new subrecipients given the complexity of federal requirements.

Risk analysis and reporting mechanisms were used to identify the need for additional training sessions or on-site monitoring visits. Agencies scoring highest in the risk assessment were scheduled for monitoring visits in the subsequent program year. In compliance with federal regulations, agencies from each program (CDBG, ESG, HOME, and HOPWA) were selected annually for monitoring.

Housing Stability enforces a policy requiring **desk review of each reimbursement request** prior to fund disbursement, ensuring consistent monitoring throughout the contract term. Beyond desk reviews, tailored guidance was provided via telephone, email, and remote consultations. While agencies with long-term funding but stable programming required minimal oversight, Housing Stability prioritized **support for new and high-risk agencies** and worked with experienced partners to improve **performance measurement and data quality for outcomes**.

Citizen Participation Plan - 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

Salt Lake City actively encourages residents to engage with their community and provide feedback on neighborhood improvements, funding priorities, and safety concerns.

Community Development General Needs Hearing: On October 21st, 2025, Housing Stability hosted a General Needs Hearing to solicit public comments on housing and community development needs, particularly for low- and moderate-income residents. This hybrid event allowed participants to contribute feedback either in person or online. zero residents attended and we received zero comments.

City Council Public Hearing: The Salt Lake City Council conducted a public hearing on March 4th, 2025, to gather input on proposed activities funded by CDBG, ESG, HOME, and HOPWA for the 2025-2026 program year. The Council received comments from 20 residents who attended the hearing and additional written submissions from those unable to attend in person.

Public Engagement: Throughout the 2025-2026 program year, Housing Stability engagement efforts were combined with efforts to engage the residents of Salt Lake City for the development of the new 5-year Housing Plan. The survey was designed in a way to provide information that was useful for both efforts. A mix of electronic surveys, in person surveys were conducted to receive input on how federal funding could be prioritized. The survey was offered in English and Spanish. A total of 600+ responses were received.

Limited English Proficiency Outreach and Community Invitation: Public notices are available in both English and Spanish, including Equal Opportunity language to accommodate persons with disabilities and non-English speakers. Translation services, sign language interpreters, and other reasonable accommodations are provided upon request. Accessible parking and building entrances are specified, and public hearings are held in the accessible City and County building, with additional accommodations available as needed.

Performance Reports: The 2025-26 Consolidated Annual Performance and Evaluation Report (CAPER) was open for public review and comment from September 6, 2026, to September 23, 2026. The CAPER and related public notices in English and Spanish were posted on Housing Stability's website and distributed to community partners and residents via email. A press release was issued through the SLC Mayor's Office, and notices for public comment were published in the Salt Lake Tribune, a widely circulated local newspaper. Non-English speaking and ADA community contacts were notified, with equal opportunity language included on all public notices.

CR-45 CDBG

91.520 (c)

Specify the nature of, and reasons for, any changes in the City's program objectives and indications of how the City would change its program as a result of its experiences.

The **2025–2026 Consolidated Annual Performance and Evaluation Report (CAPER)** represents First year of the **2025–2029 Consolidated Plan period**. Throughout this plan cycle, Salt Lake City's Housing Stability Division has remained focused on the Consolidated Plan goals, which aim to build **Neighborhoods of Opportunity** by addressing concentrated poverty and supporting the City's most vulnerable populations.

Goals of the 2025–2029 Consolidated Plan

- **Housing** – Protect tenants and increase housing stability, preserve existing affordable housing, produce more affordable housing.
- **Transportation** – Make transit and active transportation competitive and attractive modes of travel, support investments that will move toward a goal of zero traffic deaths, heal the east/west transportation divide
- **Community Services** – Improve access and opportunity to relevant and dignified food choices, increase access to high-quality and affordable childcare and out-of-school care, improve access to technology and technology literacy.
- **Homeless Services** – Expand and enhance services and resources that prevent homelessness, increase access to and availability of support services and case management for people experiencing and susceptible to homelessness, prioritize resources and services for individuals experiencing unsheltered homelessness.
- **Business and Workforce Development** – Job training and support services, small business support, small local business façade improvements.
- **Environmental Contamination Testing and Remediation** - Westside clean up and remediation.

2025–2026 Achievements

- **Housing Programs:** Salt Lake City invested CDBG, HOME, and other federal resources into a range of housing programs, including **homebuyer assistance, home rehabilitation, community land trusts, and small repair programs**. Several nonprofit partners also received funding to support housing rehabilitation and preservation projects.
- **Community Services:** CDBG public services funding supported a wide range of programs, including **emergency shelters, domestic violence services, and employment training programs** targeted to low- and moderate-income (LMI) residents.
- **Business and Workforce Development:** The **Neighborhood Business Improvement Program (NBIP)** supported eligible local businesses with improvements that enhanced commercial properties, strengthened neighborhood business districts, and encouraged continued private investment. The program helped improve the appearance, functionality, and long-term viability of participating businesses while contributing to broader neighborhood revitalization efforts.

CR-50 HOME

91.520 (d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations.

List those projects that should have been inspected on-site this program year based upon the schedule in 92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how the City will remedy the situation.

Each year, Salt Lake City conducts **file reviews and physical on-site inspections** of affordable rental housing developments supported through the **HOME Investment Partnerships Program**. During the **2025–2026 program year, zero affordable rental housing development** was inspected and monitored.

The primary purpose of on-site inspections is to ensure that rental units and common areas are maintained in accordance with the **Salt Lake City Residential Building Code** and are free of hazards. These inspections are designed to ensure that residents are provided with clean, safe, and decent living environments. A member of the City's **Building Inspection team** typically accompanies Housing Stability staff to conduct inspections, and any compliance issues are documented in the City's licensure and code violation database.

Monitoring results are issued to the project owner within **sixty days** of the inspection. If deficiencies are identified, the property owner is provided **thirty to sixty days** to resolve them, depending on the severity of the issues. The City requires owners to submit a written response with **proof of corrective actions**, which may include maintenance work orders, invoices, payments, or photographs of repairs. A member of the Building Inspection team reviews and verifies all documentation, and **follow-up inspections** are conducted as necessary to confirm compliance.

As the **first of the 2025–2029 Consolidated Plan**, these monitoring activities demonstrate Salt Lake City's continued commitment to ensuring that HOME-assisted housing remains compliant with HUD regulations and that residents benefit from safe, well-maintained, and affordable housing.

Provide an assessment of the City's affirmative marketing actions for HOME units. 92.351(b)

Salt Lake City implements a range of **affirmative marketing actions** to inform the public, project owners, and potential tenants about their rights under federal fair housing laws.

The **Housing Stability Division** actively promotes affirmative marketing through its **annual subrecipient workshop**, where information and training are provided to agencies and clients. This training increases awareness of fair housing protections, particularly among vulnerable populations such as immigrants, racial and ethnic minorities, and tenants, ensuring they are informed of their rights and available resources.

In addition, the City maintains a **dedicated fair housing page** on the Housing Stability website. This page includes direct links to HUD's **Housing Discrimination and Complaints portal**, enabling residents to file fair housing complaints online quickly and confidentially. By making these resources readily available, Salt Lake City helps ensure that residents have equitable access to housing opportunities and protections under federal law.

Data on the amount and use of program income for projects, including the number of projects and owner and tenant characteristics.

In the 2025 program year, Salt Lake City brought in a total of **\$3,705,254.07** in Program Income. Funds have been used to support Salt Lake City's Housing Program and annual HOME awards. Program Income is still in the process of being expended. Currently, the funds have been utilized towards TBRA and new development with the remaining continuing to assist the Salt Lake City Housing Program.

Owner and Tenant Characteristics

All down payment activities served households of 80% AMI or below. All TBRA projects serve households under 60% AMI.

Describe other actions taken to foster and maintain affordable housing. 92.220(k)

During the **2025–2026 program year**, Salt Lake City continued to face significant challenges in expanding affordable housing opportunities. Persistent demand for both owner- and renter-occupied housing has placed additional strain on the already limited supply of affordable housing.

To address these challenges, the City's **Division of Housing Stability** utilized federal entitlement funding to expand housing opportunities for **low- and moderate-income households**, as well as

vulnerable and at-risk populations. These federal funds were strategically leveraged with community resources, including **Low-Income Housing Tax Credits (LIHTC)**, **Salt Lake City's Housing Development Trust Fund**, and the **State of Utah's Olene Walker Housing Loan Fund**, in order to maximize impact and increase affordability.

Salt Lake City's **HOME Investment Partnerships Program (HOME)** supported a wide range of activities, including:

- **Acquisition and construction/rehabilitation of affordable housing for homeownership**
- **Rehabilitation of existing homes** to preserve long-term affordability and improve housing conditions
- **Direct rental assistance** to low-income residents, targeted to households earning **0–80% of AMI**

In addition, City staff actively participated in the **Salt Lake Valley Coalition to End Homelessness**, which serves as the Salt Lake CoC's Local Homeless Coordinating Council (LHCC). Through this participation, Salt Lake City strengthened partnerships with local service providers, nonprofit agencies, and housing developers to coordinate efforts, foster collaboration, and maintain affordable housing opportunities across the community.

CR-55 HOPWA

91.520 (e)

Identify the number of individuals assisted and the types of assistance provided

Use the table below to report on the one-year goals for the number of households provided housing through the use of HOPWA activities for: short-term rent, mortgage, and utility assistance payments to prevent homelessness of the individual or family; tenant-based rental assistance; and units provided in housing facilities developed, leased, or operated with HOPWA funds.

Table 19: HOPWA Number of Households Served

Number of Households Served Through:	One-year Goal	Actual
Short-term rent, mortgage, and utility assistance payments	38	65
Tenant-based rental assistance	50	43
Units provided in transitional housing facilities developed, leased, or operated with HOPWA funds	0	0
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	69	15
Total	157	144

Salt Lake City's project sponsor, Salt Lake Community Action Program dba Utah Community Action, served 80 households with Short-term rent, mortgage, and utility assistance payments (STRMU) and PHP programs.

Salt Lake City's project sponsor, Housing Authority of the County of Salt Lake dba Housing Connect, served 43 households with Tenant-based rental assistance (TBRA).

CR-60 ESG

91.520 (g)

RECIPIENT INFORMATION

Recipient Name: Salt Lake City Corporation
Organizational DUNS Number: 072957822
EIN/TIN Number: 876000279
HUD Field Office: Denver
COC Where ESG Assistance is provided: Salt Lake City & County COC

ESG CONTACT INFORMATION

Name: Heather Royall
Position: Acting Housing Stability Director
Address: 451 South State Street, Rm 445, Salt Lake City, UT 84111
Phone Number: 801-535-6168
Email Address: Heather.Royall@slc.gov

SECONDARY ESG CONTACT INFORMATION

Name: Dennis Rutledge
Position: Community Development Grant Supervisor
Address: 451 South State Street, Rm 445, Salt Lake City, UT 84111
Phone Number: 801-535-6402
Email Address: dennis.rutledge@slc.gov

PROGRAM YEAR

July 1, 2025- June 30, 2026

Table 20: Subgrantees That Received an ESG Award

NAME	CITY	STATE	ZIP CODE	UEI	DV PROVIDER	ORGANIZATION TYPE	AWARD AMOUNT
Salt Lake City	Salt Lake	Utah	84111	GDCZJRRXKSM3	N	Unit of Gov't	\$21,988
Ruff Haven	Salt Lake	Utah	84104	K3KBF3ADB58	N	Non-Profit Agency	\$30,000
Shelter The Homeless	Salt Lake	Utah	84104	ND5BWQSNCGU7	N	Non-Profit Agency	\$30,000
First Step House	Salt Lake	Utah	84102	WHGEKNVQ8U97	N	Non-Profit Agency	\$ 30,000
The Road Home	Salt Lake	Utah	84115	LL7ERP559N65	N	Non-Profit Agency	\$ 30,000

Salt Lake Community Action Program dba Utah Community Action	Salt Lake	Utah	84104	M4FSJW2F3KL3	N	Non-Profit Agency	\$ 67,045
Volunteers of America	Salt Lake	Utah	84115	RLJMTVGN2M63	N	Faith Based Non-Profit Agency	\$50,000
Volunteers of America	Salt Lake	Utah	84102	RLJMTVGN2M63	N	Faith Based Non-Profit Agency	\$31,141

CR-65 ESG PERSONS ASSISTED

This information is gathered through HMIS or comparable systems, aggregated and reported to HUD via their SAGE reporting tool.

Identify persons served utilizing emergency solutions grant funding

Table 21: ESG Persons Served

Type of Person Served	Output Number of Persons
Adults	2,741
Children	72
Client Doesn't Know/Client Refused	1
Data Not Collected	0
Total	2814

Table 22: ESG Persons Served by Gender for All Activities

Gender	Output Number of Persons
Male	1520
Female	1293
Client Doesn't Know/Client Refused	1
Data Not Collected	0
Total	2814

Table 23: ESG Persons Served by Age for All Activities

Age	Output Number of Persons
Under 18	72
18 years – 24 years	453

25 years and over	2,288
Client Doesn't Know/Client Refused	1
Data Not Collected	0
Total	2814

Table 24: ESG Persons Served by Race

Race	ESG
White	1971
Black or African American	241
Asian	31
American Indian or American Native	104
Native Hawaiian or Other Pacific Islander	87
Multiple Races	380
Don't Know/Refused	0
Information Missing	0
Total	2814
Hispanic	698
Not Hispanic	2116

CR-70 ESG ASSISTANCE PROVIDED AND OUTCOMES

91.520(g)

Table 25: ESG Shelter Utilization

Shelter Utilization	Output Number of Bed Nights
New Units – Rehabbed	0
New Units – Conversion	0
Number of Bed Nights Available	482,486
Number of Bed Nights Provided	453,461
Capacity Utilization	93.98%

Project Outcomes Data Measured Under the Performance Standards Developed in Consultation with the Coc(S)

Salt Lake City evaluates programs receiving **Emergency Solutions Grant (ESG)** funding based on how well they meet the objectives and outcomes established by the **U.S. Department of Housing and Urban Development (HUD)**. Objectives define the intended purpose of a funded activity, such as **Creating Suitable Living Environments** or **Providing Decent Housing**. Outcomes represent the benefits that result from the program’s activities for individuals or the community, with common choices including **Availability/Accessibility** and **Affordability**.

In addition, the **Salt Lake Continuum of Care (CoC)** contracts with the **State of Utah** to administer the statewide **Homeless Information Management System (HMIS)**. This system establishes a **uniform data standard** for HUD reporting, which applies to all service agencies receiving ESG funds in the region and across the state. All ESG-funded organizations in Salt Lake City are required to participate in HMIS, which is supported by **ClientTrack**.

Salt Lake City uses HMIS data to ensure that grantees are properly utilizing funds in accordance with their contracts and are meeting programmatic goals established at the City, CoC, and State levels. Housing Stability staff also serve on the **HMIS Steering Committee**, providing oversight, guidance, and coordination to strengthen data quality and ensure compliance with HUD standards.

CR-75 ESG EXPENDITURES

Identify how ESG funds were spent over the last three program years.

Table 26: ESG Expenditures for Homeless Prevention Activities

Activity	2023-24	2024-25	2025-26
Rental Assistance	\$0	\$0	\$0
Housing Relocation & Stabilization Services: Financial Assistance	\$0	\$0	\$0
Housing Relocation & Stabilization Services: Services	\$0	\$0	\$0
Homeless Prevention	\$64,171.00	\$24,109.22	\$0
Total	\$64,171.00	\$24,109.22	\$0

Table 27: ESG Expenditures for Rapid Re-Housing Activities

Activity	2023-24	2024-25	2025-26
Rental Assistance	\$34,377.00	\$67,055.00	\$0
Housing Relocation & Stabilization Services: Financial Assistance	\$0	\$0	\$0
Housing Relocation & Stabilization Services: Services	\$0	\$0	\$0
Homeless Prevention	\$0	\$0	\$0
Total	\$34,377.00	\$67,055.00	\$0

Table 28: ESG Expenditures for Emergency Shelter

Activity	2023-24	2024-25	2025-26
Essential Services	\$64,882.00	\$60,000.00	\$0
Operations	\$80,408.00	\$119,176.00	\$0
Renovation	\$0	\$0	\$0
Major Rehab	\$0	\$0	\$0
Conversion	\$0	\$0	\$0
Total	\$145,290.00	\$179,176.00	\$0

Table 29: Other Grant Expenditures

Activity	2023-24	2024-25	2025-26
HMIS	\$0	\$0	\$0
Administration	\$22,737.00	\$22,396.00	\$0
Street Outreach	\$0	\$0	\$0
Total	\$22,737.00	\$22,396.00	\$0

Table 30: Total ESG Grant Funds Expended

Total Funds Expended in the Last 3 Years	2023-24	2024-25	2025-26
\$906,246.52	\$303,100.00	\$292,736.22	\$0

Table 31: ESG Match Source

Funding Source	2023-24	2024-25	2025-26
Other Non-ESG HUD Funds	\$0		
Other Federal Funds	\$0		
State Government	\$96,8130.00	\$10,999.92	\$0
Local Government	\$10,377.00	\$0	
Private Funds	\$265,689.73	\$293,738.30	\$0
Other	\$7,803.00	\$48,347.79	\$0
Fees			
Program Income		\$804.58	\$0
Total Match Amount	\$380,682.73	\$355,890.60	\$0

Table 32: Total Amount of Funds Expended on ESG Activities

Total Funds Expended In the Last 3 Years	2023-24	2023-24	2024-25
\$1,768,768.60	\$683,782.73	\$646,626.82	\$0